

- INCORPORATED 1653-MAINE'S FINEST RESORT

### Board of Selectmen/Assessors Agenda Village Fire Station – 32 North Street September 24, 2015 – 6 PM

- 1. Call to Order.
- 2. Approve the September 8, 10, and 16, 2015, selectmen meeting minutes.
- 3. Town Manager report.
- 4. Public Forum (This is an opportunity for anyone who wants to address the Board of Selectmen with any issue that is not on the agenda.).
- 5. Award the police department cruiser bid.
- 6. Meet as Assessors to consider the following property tax supplemental bill:

Property Owner		Мар	ВІК	Lot(s)	Tax Supplemental Prior years 2011, 2012, 2013, 2014	2015 Tax** Supplemental
William A. & Laura Glasser	9 Eel Bridge Lane	22	7	25	\$96.98	\$123.5
					\$95.92	
					\$150.63	
					\$135.43	
Subtotal .					\$478.96	\$123.5
Total Supplemental					\$602.46	

- 7. Municipal valuation return.
- 8. Consider Selectmen appointment to the RSU 21 Strategic Planning Committee.
- 9. Approve a street opening permit for Tim Harrington for property located on Arundel Road (map 15-3-3) for underground services.
- 10. Accept the donation of a red maple tree for Perkins Park from the family of Daniel Drinon.

- 11. Other business.
  - a. MMA Voting Delegate
- 12. **7:00 PM**—Public Hearing to adopt the MMA Model Ordinance GA Appendices A to C for the period October 1, 2015—September 30, 2016.
- 13. Approve the September 24, 2015, Treasurer's Warrant.
- 14. Adjournment.

# Town of Kennebunkport Board of Selectmen Meeting Village Fire Station-32 North Street September 8, 2015 - 5:00 PM

Minutes of the Selectmen Meeting of September 8, 2015

Selectmen present: Stuart E. Barwise, Patrick A. Briggs, Allen A. Daggett, and Sheila Matthews-Bull

Selectmen absent: Edward W. Hutchins

### Others present:

Michael Davis, Werner Gilliam, Laurie Smith

#### 1. Call to Order.

Chair Matthews-Bull called the meeting to order at 7:03 PM.

### 2. Discuss Hidden Pond victualer's license and consent agreement.

Town Manager Laurie Smith said the Board of Selectmen approved Hidden Pond's victualer's license in May 2015 with a memorandum of understanding stating the conditions that must be met such as going through the Planning Board. She said there were no health problems but that there were violations such as seating capacity, buildings not having building permits, and other Land Use Ordinance violations.

Director of Planning and Development Werner Gilliam said Hidden Pond has been working with him. He stated that the Code Enforcement Officer will perform unannounced site visits to see if they are in compliance and report back to the Board. They have worked out a Consent Agreement which he feels covered everything in terms of the violations of the Land Use Ordinance. Hidden Pond will pay the Town on or by September 30, 2015, \$22,100 as a civil penalty for violations, and reimburse the town for its legal costs and staff time in connection with this matter, remove unapproved structures, and must file a site plan application with the Planning Board by September 30, 2015.

**Motion** by Selectman Barwise, seconded by Selectman Daggett, to accept the Administrative Consent Agreement with Fishing Pole Lane, LLC, DBA Hidden Pond Resort as written. Vote: 4-0.

#### 3. Other business.

Selectman Daggett wished Chair Matthews-Bull a happy birthday.

### 4. Adjournment.

Selectmen's Meeting -2- September 8, 2015

**Motion** by Selectman Barwise, seconded by Selectman Daggett, to adjourn. **Vote**: 4-0.

The meeting adjourned at 5:13 PM.

Submitted by

Arlene McMurray (Minutes taken via live television broadcast) Administrative Assistant

# Town of Kennebunkport Board of Selectmen/Assessor's Meeting Village Fire Station-32 North Street September 10, 2015 - 7:00 PM

Minutes of the Selectmen Meeting of September 10, 2015

**Selectmen present:** Stuart E. Barwise, Patrick A. Briggs, Edward W. Hutchins, and Sheila Matthews-Bull

Selectmen absent: Allen A. Daggett

**Others present:** Carol Berg, Michael Davis, April Dufoe, Werner Gilliam, David James, James McMann, Arlene McMurray, Allan Moir, Deborah Langshaw, Randall Simon, Craig Sanford, Laurie Smith, and others

1. Call to Order.

Chair Matthews-Bull called the meeting to order at 7:03 PM.

2. Approve the August 27, 2015, selectmen meeting minutes.

**Motion** by Selectman Hutchins, seconded by Selectman Briggs, to approve the August 27, 2015, selectmen meeting minutes. **Vote**: 4-0.

3. Public Forum (This is an opportunity for anyone who wants to address the Board of Selectmen with any issue that is not on the agenda.).

There were no comments.

4. Finalize and sign the November 2015 Special Town Meeting Warrant.

**Motion** by Selectman Barwise, seconded by Selectman Hutchins, to finalize and sign the November 2015 Special Town Meeting Warrant. **Vote**: 4-0.

5. Approve Certification of Ordinances.

**Motion** by Selectman Barwise, seconded by Selectman Hutchins, to approve Certification of Ordinances. **Vote:** 4-0.

6. Public Hearing on proposed amendment to the Traffic and Parking Control Ordinance:

Section 4. One Way Traffic

2. East Avenue: from South Main Street toward Ocean Avenue (excepting the period of December 1 to March 31 when two-way traffic is allowed).

Carol Berg would not like the ordinance changed. She is more concerned about 18 wheelers that come down that road.

Selectmen Briggs said they should keep it simple, and that having the road run two ways is confusing to people, especially those who live out of town.

Debra Langshaw said in 1989, the Town approved making East Street one-way all year. Somehow, later on, it was changed to two-way in the winter. She would like to keep it to one-way traffic year round.

**Motion** by Selectman Barwise, seconded by Selectman Briggs, to have one-way traffic on East Avenue from South Main Street toward Ocean Avenue year round. **Vote**: 4-0.

### 7. Award the Town Hall attic insulation bid.

Werner Gilliam, director of planning and development, said the Town received three bids:

Northeast Spray Insulation, Inc. \$19,330.00 Nickerson-Remick \$25,254.00 Keith Trembley Home Solutions \$34,431.00

Mr. Gilliam recommends awarding the bid to Northeast Spray Insulation, Inc.

**Motion** by Selectman Hutchins, seconded by Selectman Briggs, to award the bid for town hall attic insulation to Northeast Spray Insulation, Inc. for a cost of \$19,330.00. **Vote:** 4-0.

### 8. Consider the Wastewater Department RFP for the sewer waste study.

Wastewater Superintendent Allan Moir said he received three bid proposals from engineering firms:

Underwood Engineers \$6,500 Wright-Pierce \$14,700 Woodard & Curran \$29,480

Mr. Moir said he and the town manager thought the huge difference in the bid proposals between Underwood Engineers and the other bidders was that they may not have budgeted the correct amount to cover meetings. He asked Underwood to resubmit their bid, and they agreed they had underestimated it. They resubmitted a proposal not to exceed \$8,500.

Mr. Moir said he checked Underwood's references and received good reports. Also, it is convenient that the project manager lives in Wells.

**Motion** by Selectman Barwise, seconded by Selectman Hutchins, to award the bid for the sewer waste study to Underwood Engineers for a cost not to exceed \$8,500. **Vote**: 4-0.

### 9. Accept the following donations to the Kennebunkport Emergency Fuel Account.

- a. A \$300 donation from the Kennebunk Savings Bank Community Promise Program.
- b. An anonymous \$100 donation in memory of Kathy Jones.
- c. An anonymous \$50 donation in memory of Kathy Jones.

**Motion** by Selectman Barwise, seconded by Selectman Hutchins, to accept with heartfelt appreciation the \$300 donation from Kennebunk Savings Bank and \$150 in anonymous donations to the Kennebunkport Emergency Fuel Account. **Vote**: 4-0.

### 10. Consider Town Manager's employment contract.

Selectman Barwise said after evaluating the Town Manager's job performance, the Board unanimously agreed to raise her base salary \$10,000 because of the fine job she is doing.

**Motion** by Selectman Barwise, seconded by Selectman Briggs, to raise the Town Manager's base salary \$10,000. **Vote**: 4-0.

Ms. Smith thanked the Board, and said she enjoys working for the Town.

### 11. Consider street opening permit for Sherman Kinney Properties, LLC for sewer under sidewalk on Kings Highway.

**Motion** by Selectman Barwise, seconded by Selectman Hutchins, to approve the street opening permit for Sherman Kinney Properties, LLC for the sewer under the sidewalk on Kings Highway. **Vote**: 4-0.

### 12. Meet as Assessors to consider the following property tax supplemental bill:

Property Owner	Location	Мар	Blk	Lot(s)	Tax Supplemental bill 2015
William A. & Laura Glasser	9 Eel Bridge Lane	22	7	25	\$365.80

This item was tabled and will be addressed at a future meeting.

### 13. Other business.

Chair Matthews-Bull wanted to thank whoever put the Patriot's yearbook in her mailbox on her birthday.

Town Manager Laurie Smith said David Crandall resigned to accept a position up north, and she welcomed Wayne Dorr as interim Principal of Consolidated School. She also mentioned that she had two air conditioning companies looking at the air conditioning at the Village Fire Station Meeting Room. She expects to hear back from them sometime next week.

### 14. Approve the September 10, 2015, Treasurer's Warrant.

**Motion** by Selectman Hutchins, seconded by Selectman Barwise, to approve the September 10, 2015, Treasurer's Warrant. **Vote**: 4-0.

### 15. Adjournment.

**Motion** by Selectman Hutchins, seconded by Selectman Barwise, to adjourn. **Vote**: 4-0.

The meeting adjourned at 7:28 PM.

Submitted by

Arlene McMurray Administrative Assistant

# Town of Kennebunkport Joint Meeting with: Arundel Board of Selectmen Kennebunk Board of Selectmen Kennebunkport Board of Selectmen RSU 21 School Board of Directors

### Kennebunk Elementary School, 177 Alewive Road September 16, 2015

Minutes of the joint Selectmen Meeting of September 16, 2015

**Kennebunkport Selectmen present**: Patrick A. Briggs, Allen A. Daggett, Sheila Matthews-Bull

Kennebunkport Selectmen absent: Edward W. Hutchins and Stuart E. Barwise

Others present: Haven Andrews, Jr., Deborah Beal, Daniel Boothby, Nick Branchina, Jeffrey Cole, Tom Danylik, Kevin Donovan, Frank Drigotas, Matt Fadman, Peter Fellenz, Duke Harrington, Katie Hawes, Velma Hayes, Brad Huot, Amy Johnson, Maureen King, Mary Beth Luce, Nathan Lynch, Lionel Menard, Dick Morin, Jason Nadeau, Jack Reetz, Jeff Rowe, Laurie Smith, Barry Tibbetts, and Keith Trefethen

1. Welcome and Introductions.

Chair Matthews-Bull opened the meeting at 6:05 PM.

2. History of collaboration and joint projects.

The Boards discussed better ways of communicating, collaborating, and purchasing. See Exhibit A for more information on items 3 and 4.

- 3. Group Discussion of cooperative ventures, potential partnerships, staff goals and effective communication.
- 4. Next steps.
- 5. Adjournment.

**Motion** by Selectman Daggett, seconded by Selectman Briggs to adjourn. **Vote:** 3-0.

The meeting adjourned at 7:54 PM.

Submitted by

Laurie A. Smith Town Manager

### Exhibit A Joint Minutes

### Arundel Board of Selectmen Kennebunk Board of Selectmen Kennebunkport Board of Selectmen RSU 21 School Board of Directors

### Kennebunk Elementary School, 177 Alewive Road September 16, 2015

The public meeting was opened, at 6:05 pm, by Maureen King (RSU 21 Board Chair), Sheila Matthews-Bull (Kennebunkport Selectman Board Chair), Jason Nadeau (Arundel Selectman Board Chair), and Kevin Donovan (Kennebunk Selectman Board Chair).

The group pledged the flag.

Laurie Smith, Town Manager in Kennebunkport, welcomed the group and reviewed the purpose of the meeting.

Keith Trefethen, Town Manager in Arundel facilitated introductions.

Dinner was served.

Barry Tibbetts, Town Manger in Kennebunk provided a historical view of collaboration between the towns and RSU. A handout was provided outlining many of the current areas of collaboration.

Katie Hawes, Superintendent of Schools, facilitated a small group discussion focusing on: Communication, Purchasing/Services and Collaboration.

"What is working well in these areas?"

"What can we do better?"

"What issues should we be discussing as we move forward?"

Administrators from the Towns and RSU reported out on the discussion groups. Members were given 3 dots to place next to the most important areas surfaced. Katie Hawes reviewed the ideas that received the most dots (votes).

### Report Out on the Discussion Groups

- Shared public safety services (6 dots)
- Balance individual identities with sharing
- Kids go to closest school (11 dots)
- Form communications strategy
  - Can we share all agendas? (1 dot)
  - Similar agenda format (1 dot)

- Backup to agendas
- · All boards meet annually
- Regional mutual aid cost motivates
- Fire service is a positive
- Change is something to consider
- Emergence shooters? (3 dots)
- Can we or do we communicate in emergencies
- Capital cost discussion on management issues
- Mutual purchasing of large ticket items
- Like or similar equipment in purchases
- Expand discussion with committee and boards not just elected office level (3 dots)
- Communication between RSU and Selectmen (key to success, not only when big issues) (8 dots)
- Information thru websites
- Some of purchasing disjointed utilities, services, coordination
- Could we share equipment
- Are there shared opportunities with water, sewer, electric (3 dots)
- Continued meetings with administrators
- Could we share departments and/or departmental services (1 dots)
- Support bottom up regional approaches
- Insurance property, casualty, etc.
- Towns health insurance (3 dots)
- Audit Services
- Facilities/Maintenance
- Social services schools/towns (2 dots)
- Public safety Arundel SRO @ MLD
- Bulk purchasing explore major cost centers (example paving) (1 dot)
- Recycling
- Listening, not just hearing (3 dots)
- · Can towns use facilities in other towns?
- Are we talking enough during the building projects to ensure we meet all need with community space?
- Save money without decline in services, willingness to give up on "territory"
- Can we combine public works grounds/snow? (4 dots)
- Purchasing oil together (gas, fuel) paper products (7 dots)
- Internet breaks? (cost)
- Trash

- Police/fire/EMT? (2 dots)
- Follow-up more than once a year three or four times a year (7 dots)
- Sub-committee with two members from each board work with administration
- Social interactions amongst staff
- Minimize adversarial/issues stay focused on long term relationships
- Education of voters
  - o Committees from towns
  - o At the board level
  - o Promoting the positive

Administrators will further discuss these areas with a report back to their respective Boards during future public meetings.

The public meeting was closed, at 7:55 pm, by Maureen King (RSU 21 Board Chair), Sheila Matthews-Bull (Kennebunkport Selectman Board Chair), Jason Nadeau (Arundel Selectman Board Chair), and Kevin Donovan (Kennebunk Selectman Board Chair).



### KENNEBUNKPORT POLICE DEPARTMENT

### 101 Main Street Kennebunkport, ME 04046

### **MEMORANDUM**

To: Laurie Smith, Town Manager

From: Chief Craig A. Sanford

Date: September 15, 2015

Ref: New Cruiser Purchase

I have received two bids from a total of eleven (11) requests for the purchase of one (1) new 2016 Dodge Charger. The lowest bid is \$23,537.00 from Newcastle Chrysler Dodge in Newcastle Maine. Minus trade-in for our 2012 Dodge Charger (\$6,500.00), the total purchase price would be \$17,037.00.

I also sent out four (4) bid requests for a 2016 Ford Explorer just to see what we would get back for numbers. As you can see by the quotes that the Ford Explorer would be approximately \$4,000.00 more in initial cost plus another three to five thousand dollars for new interior equipment.

It is my recommendation that we make the purchase through Newcastle Dodge for one (1) 2016 Dodge Charge for a total purchase price of \$17,037.00.

Should there be any other questions, please feel free to contact me.



NEWCASTLE CHRYSLER • DODGE • DODGE TRUCK • JEEP (207) 563-8138 • 1-888-944-JEEP • FAX (207) 563-8666 573 ROUTE 1

NEWCASTLE, MAINE 04553

www.newcastlemotorcars.com

Dear Chief Sanford,

I am pleased to quote a bid price on the following vehicle: 2016 Dodge Charger Police Package with the  $3.6\ V6$ .

-Wheel Covers

-HD Cloth Bucket seats with vinyl rear

-LED Spot Light

-Pitch Black in color - Molded Mud Flaps

-Vinyl Floor covering - Key alike

- Rear Locks and handles inoperable

- Full SizeSpare

\* No Front Corner LED\*

2016 Dodge Charger \$23,537.00 - Trade 2012 Charger \$-6,500.00

Gross price exclusive of taxes:

\$17,037.00

Net Cost to Kennebunkport Police Dept.

Bidder:

Newcastle CDJ\_\_ Michael Elwell Address:573 US Route One Newcastle Maine 04553 Telephone: (207)563-8138

By: Michael Elwell Fleet Sales

Date: Aug.15, 2015

CHISARTHIA





Jeep

MIKE ELWELL Retail and Fleet Sales

NEWCASTLE Chrysler Dodge Jeep 573 Route 1 NEWCASTLE, ME 04553 (207) 563-8138 1-888-944-5337 Fax (207) 563-8666 Cellular (207) 441-1459 www.newcastlechrysler.com melwell@newcastlechrysler.com



STANDS OUT IN SOUTHERN MAINE



#### www.bodwellauto.com

### BODWELL CHRYSLER-JEEP-DODGE, INC.

August 27, 2015

Attn: Craig A. Sanford
Chief of Police
Kennebunkport Police Department
101 Main Street
Kennebunkport, ME 04046

I, Erik Bodwell of Bodwell Chrysler Jeep Dodge Ram bid one (1) 2016 Dodge Charger Police Package with options as requested. Please see number breakdown below. Vehicle is to be delivered on or before December 17, 2015. Please don't hesitate to contact me with any questions on this 8id.

MSRP: \$34,785

Sale Price: \$25,254

Trade: \$4,000

Amount Due at Delivery: \$21,255

Erik Bodwell

Fleet Sales Manager

Bodwell Chrysler Jeep Dodge Ram

169 Pleasant St. Brunswick, ME 04011

(207)729-3375

erik@bodwellauto.com

**Enclosures: Configuration Preview** 

1-800-339-2455 • Fax: (207) 725-6145

### STARKEY FORD, Inc.



Tel. 207.363.2483 Fax. 207.363.3547 422 Route 1 P.O. Box 37 York, Maine 03909-0037 www.starkeyford.com

E-mail. info@starkeyford.com

AUGUST 31, 2015
KENNEBUNKPORT POLICE DEPARTMENT
101 MAIN ST
KENNEBUNKPORT, ME 04046

**DEAR SIR:** 

STARKEY FORD, INC. SUBMITS THE FOLLOWING BID FOR (1) ONE 2016 FORD EXPLORER POLICE SEDAN.

AS QUOTED FOR THE KENNEBUNKPORT POLICE DEPARTMENT:

PRICE OF 2016 FORD EXPLORER POLICE SEDAN

\$26,975.00

LESS TRADE OF 2012 DODGE CHARGER

6,025.00

**NET PRICE** 

\$20,950.00

SINCERELY,

ROBERT BERRY

**SALES & LEASING CONSULTANT** 

**DELIVERY TIME AS DICTATED BY MANUFACTURER** 

ENC: 2





07-985-7171 00-889-7171 AX 207-985-1878 www.arundelford.com

### Rodney Brackett

Oirect Line; 207-604-7244 Cell; 207-590-9019 Email; rbracket@arundellord.com

561 PORTLAND ROAD • U.S. ROUTE 1 • ARUNDEL, ME 04046

207-985-7171

800-889-7171

FAX 207-985-7173

1561 PORTLAND RD

U.S. ROUTE 1

P.O. Box 560B

ARUNDEL, ME 04046

August 27th, 2015

Kennebunkport Police Department

Our bid for one 2016 explorer police vehicle less trade for your 2012 dodge charger is \$24,056

Enclosed is a copy of the equipment.

Sincerely,

**Rod Brackett** 

**Commercial Fleet Mgr** 

Rost Bunkett





### TOWN OF KENNEBUNKPORT, MAINE ~ INCORPORATED 1653 ~ MAINE'S FINEST RESORT

To:

Board of Selectmen/Assessors

From:

Donna Moore Hays, CMA, Assessors Agent

Becky R. Nolette, CMA

Date:

September 14, 2015

Re:

Supplemental Bills

Attached please find the necessary paperwork for your approval of supplemental bills for William Glasser who received the Homestead Exemption & Veterans Exemption in error.

Mr. Glasser notified us that he has been claiming residency in Florida, since 2012, and was receiving the Homestead Exemption from the State of Florida. We have supplemented the Homestead Exemption back to 2012, including interest, as per State Statute. We also supplemented the Veteran Exemption back to 2014, as the law states we can only supplement for 3 yrs.

If you have any questions, please let me know.

#### 2011 SUPPLEMENTAL TAX WARRANT

State of Maine York. ss.

To Laurie A. Smith, Tax Collector of the Municipality of Kennebunkport, within said County of York;

GREETINGS: the assessments of estates of the persons hereinafter named (William) A. & Laura J. Glasser). You are hereby directed to levy and collect of each of the several persons named in said lists his/her respective proportion, therein set down, of the sum of Ninety Six Dollars and Ninety-Eight Cents (\$96.98);

it being the amount of said list; and all powers of the previous warrant for the collection of taxes issued by us to you and dated July 28, 2011, are extended thereto; and we do hereby certify that the list of assessments of estates of persons named in said list is a supplemental assessment laid: by virtue of Title 36 M.R.S.A., section 713, as amended, and that the estates and assessments thereon as set forth in said list were invalid or void or were omitted from the original list committed unto you under our warrant dated July 28, 2011.

Stuart Barwise Patrick A. Briggs Board of Assessors/Selectmen Allen A. Daggett Edward W. Hutchins Sheila Matthews-Bull Map and Lot: 22/7/25 – Tax Year 2012

Taxpayer:

William & Laura Glasser

PO Box 7066

Given under our hands this 24th day of September, 2015.

Cape Porpoise, Maine 04014

#### 2012 SUPPLEMENTAL TAX WARRANT

State of Maine York, ss.

Taxpayer:

To Laurie A. Smith, Tax Collector of the Municipality of Kennebunkport, within said County of York;

GREETINGS: the assessments of estates of the persons hereinafter named (William A. & Laura J. Glasser). You are hereby directed to levy and collect of each of the several persons named in said lists his/her respective proportion, therein set down, of the sum of Ninety Five Dollars and Ninety-Two Cents. (\$95.92);

it being the amount of said list; and all powers of the previous warrant for the collection of taxes issued by us to you and dated July 26, 2012, are extended thereto; and we do hereby certify that the list of assessments of estates of persons named in said list is a supplemental assessment laid: by virtue of Title 36 M.R.S.A., section 713, as amended, and that the estates and assessments thereon as set forth in said list were invalid or void or were omitted from the original list committed unto you under our warrant dated July 26, 2012

Stuart Barwise

Patrick A. Briggs

Board of Assessors/Selectmen

Allen A. Daggett

Edward W. Hutchins

Sheila Matthews-Bull

Map and Lot: 22/7/25 – Tax Year 2013

William & Laura Glasser

Cape Porpoise, Maine 04014

PO Box 7066

Given under our hands this 24th day of September, 2015.

### 2013 SUPPLEMENTAL TAX WARRANT

State of Maine York, ss.

To Laurie A. Smith, Tax Collector of the Municipality of Kennebunkport, within said County of York;

GREETINGS: the assessments of estates of the persons hereinafter named (William A. & Laura J. Glasser). You are hereby directed to levy and collect of each of the several persons named in said lists his/her respective proportion, therein set down, of the sum of One Hundred, Fifty Dollars and Sixty-Three Cents. (\$150.63);

it being the amount of said list; and all powers of the previous warrant for the collection of taxes issued by us to you and dated July 25, 2013, are extended thereto; and we do hereby certify that the list of assessments of estates of persons named in said list is a supplemental assessment laid: by virtue of Title 36 M.R.S.A., section 713, as amended, and that the estates and assessments thereon as set forth in said list were invalid or void or were omitted from the original list committed unto you under our warrant dated July 25, 2013.

Stuart Barwise

Patrick A. Briggs

Board of Assessors/Selectmen

Allen A. Daggett

Edward W. Hutchins

Sheila Matthews-Bull

Map and Lot:

22/7/25 - Tax Year 2014

Taxpayer:

William & Laura Glasser

PO Box 7066

Given under our hands this 24th day of September, 2015.

Cape Porpoise, Maine 04014

### 2014 SUPPLEMENTAL TAX WARRANT

State of Maine York, ss.

Taxpaver:

To Laurie A. Smith, Tax Collector of the Municipality of Kennebunkport, within said County of York;

GREETINGS: the assessments of estates of the persons hereinafter named (William A. & Laura J. Glasser). You are hereby directed to levy and collect of each of the several persons named in said lists his/her respective proportion, therein set down, of the sum of One Hundred Thirty Five Dollars and Forty-Three Cents. (\$135.43).

it being the amount of said list; and all powers of the previous warrant for the collection of taxes issued by us to you and dated July 30, 2014, are extended thereto; and we do hereby certify that the list of assessments of estates of persons named in said list is a supplemental assessment laid: by virtue of Title 36 M.R.S.A., section 713, as amended, and that the estates and assessments thereon as set forth in said list were invalid or void or were omitted from the original list committed unto you under our warrant dated July 30, 2014.

Given under our hands this 24th day of September, 2015.

Stuart Barwise	
Patrick A. Briggs	
	Board of Assessors/Selectmen
Allen A. Daggett	
Edward W. Hutchins	
Sheila Matthews-Bull	
Map and Lot: 22/7/25 – Tax Year 2015	

PO Box 7066

Cape Porpoise, Maine 04014

William & Laura Glasser

### 2015 SUPPLEMENTAL TAX WARRANT

State of Maine York, ss.

To Laurie A. Smith, Tax Collector of the Municipality of Kennebunkport, within said County of York;

GREETINGS: the assessments of estates of the persons hereinafter named (William A. & Laura J. Glasser). You are hereby directed to levy and collect of each of the several persons named in said lists his/her respective proportion, therein set down, of the sum of One Hundred, Twenty Three Dollars and Fifty Cents. (\$123.50).

it being the amount of said list; and all powers of the previous warrant for the collection of taxes issued by us to you and dated July 23, 2015, are extended thereto; and we do hereby certify that the list of assessments of estates of persons named in said list is a supplemental assessment laid: by virtue of Title 36 M.R.S.A., section 713, as amended, and that the estates and assessments thereon as set forth in said list were invalid or void or were omitted from the original list committed unto you under our warrant dated July 23, 2015.

Given under our hands this 24th day of September, 2015.

Stuart Barwise		
Patrick A. Briggs		
		Board of Assessors/Selectmen
Allen A. Daggett		
Edward W. Hutc	hins	
Sheila Matthews	-Bull	
Map and Lot:	22/7/25-Tax Year 2016	
Taxpayer:	William & Laura Glasse	er

Cape Porpoise, Maine 04014

PO Box 7066



(36 M.R.S. § 383)

DUE DATE - NOVEMBER 1, 2015 (or within 30 days of commitment, whichever is later)

Jebi	1. County: York Commitmen	nt Date:	7/23/2015
Kennebr	2. Municipality Kennebunkport		mm/dd/yyyy
3.	2015 Certified Ratio (Percentage of current just value upon which assessments are based.)  Homestead, Veterans, Blind, and BETE Exemptions, Tree Growth and Farmland Values must be adjusted by	3 this percenta	100.00%
	TAXABLE VALUATION OF REAL ESTATE (Exclude exempt valuation of Homestead, Veterans and all other categories of exempt)		
4.	Land (include value of transmission, distribution lines & substations, dams and power houses)	4	1,047,578,400
5.	Buildings	5	835,673,700
6.	Total taxable valuation of real estate (sum of lines 4 & 5 above)  (See Municipal Tax Rate Calculation Standard Form page 10, line 1)	6	1,883,252,100
	TAXABLE VALUATION OF PERSONAL PROPERTY		······································
7.	(Exclude exempt valuations of all categories) Production machinery and equipment	7	846,020
8.	Business equipment (furniture, furnishings and fixtures)	8	9,784,850
9.	All other personal property	9	
10.	Total taxable valuation of personal property (sum of lines 7 through 9 above)  (See Municipal Tax Rate Calculation Standard Form page 10, line 2)	10	10,630,870
	OTHER TAX INFORMATION		
11.	Total taxable valuation of real estate and personal property (sum of lines 6 & 10 above)  (See Municipal Tax Rate Calculation Standard Form page 10, line 3)	11	1,893,882,970
12.	2015 Property Tax Rate (example .01520)	12	0.007700
13.	2015 Property Tax Levy (includes overlay and any fractional gains from rounding)  Note: This is the exact amount of 2015 tax actually committed to the Collector  (See Municipal Tax Rate Calculation Standard Form page 10, line 19)	13	\$14,582,898.87
	HOMESTEAD EXEMPTION REIMBURSEMENT CLAIM  Homestead Exemptions must be adjusted by the municipality's certi	fied ratio	
14.	a. Total number of \$10,000 Homestead exemptions granted	14a	762
	b. Total exempt value for all \$10,000 Homestead exemptions granted (Line 14a x \$10,000)	14b	7,620,000
	c. Total number of properties fully exempted (valued less than \$10,000) by Homestead exemptions granted	14c	0
	d. Total exempt value for all properties fully exempted (valued less than \$10,000) by Homestead exemptions granted	14d	0
	e. Total number of Homestead exemptions granted (sum of 14a & 14c)	14e	762
	f. Total exempt value for all Homestead exemptions granted (sum of 14b & 14d) (Line 14f must be the same total as Municipal Tax Rate Calculation Standard Form page 10, line 4a)	14f	7,620,000
PTF	g. Total assessed value of all homestead qualified property (land & buildings) 500	14g	355,380,600

Municipality: Kennebunkport		
BUSINESS EQUIPMENT TAX EXEMPTION (BETE) REIMBUR	RSEMENT CLAIM	
15. a Number of BETE applications processed for tax year 2015.	15a	14
b. Number of BETE applications approved	15b	5
	130	
c. Total exempt value of all BETE qualified property  (Line 15c must be the same total as Municipal Tax Rate Calculation Standard Form page)	15c re 10. line 5a)	157,760
d Total exempt value of BETE property located in a municipal retention TIF district.	15d	0
TAX INCREMENT FINANCING		
16. a Total amount of increased taxable valuation above Original Assessed Value within Tallincrement Financing Districts.	ax 16a	•
b. Amount of Captured Assessed Value within Tax Increment Financing Districts.	16b	-
c. Property tax revenue that is appropriated and deposited into either a Project		
Cost Account or a Sinking Fund Account.	16c	
<ul> <li>d. BETE reimbursement revenue that is appropriated and deposited into either a Project</li> </ul>	it	
Cost Account or a Sinking Fund Account.	16d	\$0.00
(Lines 16c and 16d combined must equal the same total as Municipal Tax Rate Calculat	tion Standard Form p	age 10, line 9)
EXCISE TAX		
17. a. Excise taxes collected during a recently completed twelve month period.  Enter either calendar or fiscal.	47-	FISCAL
E.not outer ediction of fiscal.	17a	FISCAL
b. Motor vehicle excise tax collected.	17b	\$880,748.56
c. Watercraft excise tax collected.	17c	\$14,752.00
ELECTRICAL GENERATION AND DISTRIBUTION PR	ROPERTY	
18. Total valuation of distribution and transmission lines owned by electric utility companies	ies. 18	\$5,338,000
19. Total valuation of all electrical generation facilities.	19	\$0
FOREST LAND CLASSIFIED UNDER THE TREE GROWT	TH TAX LAW	
(36 M.R.S., §§ 571 - 584-A)  20. Average per acre unit value utilized for undeveloped acreage (land not classified).	20	\$5,000
21. Classified forest land. (Do Not include land classified in Farmland as woodland).	20	40,000
a. Number of parcels classified as of April 1, 2015	21a	14
b. Softwood acreage	21b	50.00
c. Mixed wood acreage	21c	242.00
d. Hardwood acreage		407.00
a. Hardwood dereage	21d	407.00
e. Total number of acres of forest land only (sum of lines 21 b, c, & d above).	21e	699.00
22. Total assessed valuation of all classified forest land for tax year 2015.	22	190,200
a. Per acre values used to assess Tree Growth classified forest land value:		,
Softwood	od 22a(1)	389.00
Mixed Woo	od 22a(2)	310.00
t I de constituir de la constituir de	nd 22=(2)	225.00
Hardwoo	od 22a(3)	235.00

Municipality: Kennebunkport TREE GROWTH TAX LAW CONTINUED 0.00 23 23. Number of forest acres first classified for tax year 2015. 24. Land withdrawn from Tree Growth classification. (36 M.R.S. § 581) 0 a. Total number of parcels withdrawn from 4/2/14 through 4/1/15. 24a 0.00 b. Total number of acres withdrawn from 4/2/14 through 4/1/15. 24b \$0.00 c. Total amount of penalties assessed by the municipality due to withdrawal of 24c classified Tree Growth land from 4/2/14 through 4/1/15. 0 24d d. Total number of \$500 penalties assessed for non-compliance NO Yes/No 24-1 Since April 1, 2014, have any Tree Growth acres been transferred to Farmland? 24-1 LAND CLASSIFIED UNDER THE FARM AND OPEN SPACE TAX LAW (36 M.R.S. §§ 1101 to 1121) **FARM LAND:** 7 25 25. Number of parcels classified as Farmland as of April 1, 2015. 26 0.00 26. Number of acres first classified as Farmland for tax year 2015. 27. a. Total number of acres of all land now classified as crop land, orchard land 77.00 27a and pasture land. b. Total valuation of all land now classified as crop land, orchard land and 33,800 27b pasture land. 28. a. Number of Farm woodland acres: 0.00 28a(1) 28a(1) Softwood acreage 16.00 28a(2) 28a(2) Mixed wood acreage 0.00 28a(3) 28a(3) Hardwood acreage 16.00 28b b. Total number of acres of all land now classified as Farm woodland. 4,900 28c Total valuation of all land now classified as Farm woodland. 389.00 28d(1) d. Per acre rates used for Farm woodland: Soft wood 310.00 Mixed wood 28d(2) 235.00 Hard wood 28d(3) 29. Land withdrawn from Farmland classification. (36 M.R.S. § 1112) 1 a. Total number of parcels withdrawn from 4/2/14 through 4/1/15. 29a 10.14 29b b. Total number of acres withdrawn from 4/2/14 through 4/1/15. c. Total amount of penalties assessed by the municipality due to the withdrawal \$0.00 29c of classified Farmland from 4/2/14 through 4/1/15. **OPEN SPACE:** 5 30 30. Number of parcels classified as Open Space as of April 1, 2015. 10.14 31 31. Number of acres first classified as Open Space for tax year 2015. 76.00 32 32. Total number of acres of land now classified as Open Space. 47,600 33

33. Total valuation of all land now classified as Open Space.

	Municipality: Kennebunkport	<u>.</u>	
	OPEN SPACE TAX LAW CONTINUED		
	and withdrawn from Open Space Classification. (36 M.R.S., § 1112)	r	
a.	Total number of parcels withdrawn from 4/2/14 through 4/1/15.	34a	0
b.	Total number of acres withdrawn from 4/2/14 through 4/1/15.	34b	0.00
	Total amount of penalties assessed by the municipality due to the withdrawal		
	of classified Open Space land from 4/2/14 through 4/1/15.	34c	\$0.00
	LAND CLASSIFIED UNDER THE WORKING WATERFRONT (36 M.R.S., §§ 1131 - 1140-B)	TAX LAW	
35. Nu	umber of parcels classified as Working Waterfront as of April 1, 2015.	35	1
36. Nu	umber of acres first classified as Working Waterfront for tax year 2015.	36	0.00
37. To	otal acreage of all land now classified as Working Waterfront.	37	0.13
38. To	otal valuation of all land now classified as Working Waterfront.	38	40,000
39. Cla	assified Working Waterfront withdrawn. (36 M.R.S., § 1138)		
a.	Total number of parcels withdrawn from 4/2/14 through 4/1/15.	39a	0
b.	Total number of acres withdrawn from 4/2/14 through 4/1/15.	39b	0.00
C.	Total amount of penalties assessed by the municipality due to the withdrawal		
	of classified Working Waterfront land from 4/2/14 through 4/1/15.	39c	\$0.00
	EXEMPT PROPERTY	20.0	
	(36 M.R.S. §§ 651, 652, 653, 654-A, 656)  Iter the <b>exempt value</b> of all the following classes of property which are exempt from property of the United States and the State of Maine. (§ 651(1)(A) and (B)).	operty taxation by l	aw.
	(1) United States	40a(1)	7,560,400
	(2) State of Maine (excluding roads)	40a(2)	607,900
	TOTAL VALUE [40a (1) + (2)	] 40a	8,168,300
b.	Real estate owned by the Water Resources Board of the State of New Hampshire located within this state. (§ 651(1)(B-1))	40b	0
c	Property of any public municipal corporation of this State including County	400	
u.	property or any public manicipal corporation of this state including county property appropriated to public uses. (§ 651(1)(D)) (County, Municipal, Quasi-Municipal owned property)	40c	
d.			15,167,400
	Pipes, fixtures, hydrants, conduits, gatehouses, pumping stations, reservoirs and dams of a public municipal corporation supplying water, power or light if located outside the limits of the municipality. (§ 651(1)(E)).	40d	15,167,400
e.	and dams of a public municipal corporation supplying water, power or light	40d 40e	
	and dams of a public municipal corporation supplying water, power or light if located outside the limits of the municipality. (§ 651(1)(E)).  Airport or landing field of a <u>public municipal corporation</u> used for airport or		1,481,200
	and dams of a public municipal corporation supplying water, power or light if located outside the limits of the municipality. (§ 651(1)(E)).  Airport or landing field of a <u>public municipal corporation</u> used for airport or aeronautical purposes. (§ 651(1)(F))		1,481,200
f.	and dams of a public municipal corporation supplying water, power or light if located outside the limits of the municipality. (§ 651(1)(E)).  Airport or landing field of a <u>public municipal corporation</u> used for airport or aeronautical purposes. (§ 651(1)(F))  Landing area of a <u>privately</u> owned airport when owner grants free use of that	40e	1,481,200

	Municipality:	Kennebunkport		
		EXEMPT PROPERTY CONTINUED	· · · · · · · · · · · · · · · · · · ·	<del></del>
10. h	. Property of benevolent and charitable ins	stitutions. (§ 652(1)(A))	40h	14,292,900
i	. Property of literary and scientific institution	ons. (§ 652(1)(B))	40i	4,655,400
j	Property of the American Legion, Veterar Sons of Union veterans of the Civil War, Navy Clubs of the USA. (§ 652(1)(E))	_		
	1) Total exempt value of veterans organize	zations.	40 j(1)	393,300
	2) Exempt value attributable to purposes	other than meetings,		
	ceremonials, or instruction facilities (re-	imbursable exemption).	40 j(2)	0
	Property of chambers of commerce or bo (§ 652(1)(F))  Property of houses of religious worship a (§ 652(1)(G))		40k	0
	1) Number of parsonages within this mur	nicipality.	40 l(1)	3
	2) Indicate the total exempt value of tho	se parsonages.	40 (2)	60,000
	3) Indicate the total taxable value of the	se parsonages.	40 ((3)	5,928,300
	4) Indicate the total exempt value of all	houses of religious worship.	40 l(4)	9,726,100
10. l	TOTAL EXEMPT VALUE OF ALL HOUS AND PARSONAGES	ES OF RELIGIOUS WORSHIP [ Sum of 40 l(2) a	and 40 I(4) ] 40I	9,786,100
m	n. Property owned or held in trust for frateri	nal organizations operating under the		
	lodge system (do not include college frat	ternities). (§ 652(1)(H))	40m	1,015,400
ľ	n. Personal property <i>leased</i> by a benevole taxation under § 501 of the Internal Reversation of a hospital lice Services, health maintenance organization (Value of property owned by a hospital should be a hospital be a hospital be a hospital should be a hospital be a hospita	enue Code of 1954 and the primary ensed by the Dept. of Health and Humar on or blood bank. (§ 652(1)(K))		0
C	<ul> <li>Exempt value of real property of all person</li> <li>(§ 654-A) (\$4,000 adjusted by certified it</li> </ul>	• •	400	8,000
ŗ	<ul> <li>Aqueducts, pipes and conduits of any co with water. (§ 656(1)(A))</li> </ul>	orporation supplying a municipality	40p	0
C	q. Animal waste storage facilities construct as exempt by the Commissioner of Agric (§ 656(1)(J)) (reimbursable exemption	culture, Conservation and Forestry.	40q	0
	r. Pollution control facilities that are certifie	ed as such by the Commissioner		
	of Environmental Protection. (§ 656(1)(E	E))	40r	5,020,900
\$	<ol> <li>Snowmobile trail grooming equipment registered under 12 M.R.S., § 13113. (§</li> </ol>	655(1)(T)) (reimbursable exemption)	40s	0

Municipality:	Kennebunkport

40t. VETERANS EXEMPTIONS - The following information is necessary in order to calculate reimbursement. (Section 653)

	<del> </del>				
SE	CTION 1: The section is <i>only</i> for those veterans that served <u>durin</u>	g a fede		ized war peri	<u>od</u>
Wi	dower:		NUMBER OF EXEMPTIONS		EXEMPT VALUE
1.	Living male spouse or male parent of a deceased  Veteran. \$6,000 adjusted by the certified ratio. [Section 653(1)(D)]	40t(1)A		40s(1)B	
Re	vocable Living Trusts:				
2.	Paraplegic veteran (or their widow) who is the beneficiary	40t(2)A		40s(2)B	
	of a revocable living trust. \$50,000 adjusted by the certified ratio. [Sec	ction 653	(1)(D-1)]		
3.	All other veterans (or their widows) who are the beneficiaries of	40t(3)A		40s(3)B	
	revocable living trusts. \$6,000 adjusted by the certified ratio. [Section	653(1)(C	) or (D)]		
W	V I Veterans:				
4.	WW I veteran (or their widow) enlisted as Maine resident.	40t(4)A		40s(4)B	
	\$7,000 adjusted by the certified ratio. [Section 653(1)(C-1)or (D-2)]				
5.	WW I veteran (or their widow) enlisted as non-Maine resident.	40t(5)A		40s(5)B	
	\$7,000 adjusted by the certified ratio. [Section 653(1)(C-1) or (D-2)]				
Pa	raplegic Veterans:				
6.	Paraplegic status veteran or their unremarried widow.	40t(6)A		40s(6)B	
	\$50,000 adjusted by the certified ratio. [Section 653(1)(D-1)]				
Co	operative Housing Corporation Veterans:				
7.	Qualifying Shareholder of Cooperative Housing Corporation	40t(7)A	\	40s(7)B	
	\$6,000 adjusted by the certified ratio. [Section 653(2)]				
	Other Veterans:				040.000
8.	All other veterans (or their widows) enlisted as Maine residents. \$6,000 adjusted by the certified ratio. [Section 653(1)(C)(1)	40t(8)A )]	53	40s(8)B	318,000
9.	All other veterans (or their widows) enlisted as non-Maine	40t(9)A	82	40s(9)B	492,000
ı	residents. \$6,000 adjusted by the certified ratio. [Section 653(1)(C)(	1)]			
SE	CTION 2: This section is only for those veterans that did not serve	during a	federally red	ognized war r	period
			NUMBER OF EXEMPTIONS	s	EXEMPT VALUE
10	. Veteran (or their widow) disabled in the line of duty.	40t(10)		40s(10)B	
	\$6,000 adjusted by the certified ratio. [Section 653(1)(C)(2) or (D)]	101(10)		.00(10)=	
11	. Veteran (or their widow) who served during the	40t(11)/	A	40s(11)B	
	periods from August 24, 1982 to July 31, 1984 and				
	December 20, 1989 to January 31, 1990. \$6,000 adjusted by the ce	rtified rat	io. [Section 6	553(1)(C)(1) o	r (D)]
12	. Veteran (or their widow) who served during the period from	40t(12)/	4	40s(12)B	
	February 27, 1961 and August 5, 1964, but did not serve prior				
	to February 1, 1955 or after August 4, 1964, \$6,000 adjusted by the	certified	ratio [Section	n 653(1) <u>(</u> C)(1	) or (D)]
	4-1	40.74	125		
10	tal number of ALL veteran exemptions granted in 2015	40t(A	) 135		

Total exempt value of ALL Veterans Exemptions granted in tax year 2015

40s(B)

810,000

		Municipality:	Ke	ennebunkport				
		EXE	MPT PROPERT	Y CONTINUED	···			
40.	u.	Other. The Laws of the State of Maine provid districts and trust commissions. These exem			anizations s	uch as authorities		
		Authority or Chapter 164, P. & S.L. of 1971 p	vides for exemption of real and personal property of an Urban Renewal 71 provides for exemption of real estate owned by the Cobbossee- A M.R.S., § 5413, Revenue Producing Municipal Facilities Act.)					
			tion in your municipality that has been granted exempt status through such he exemption and the estimated full value of real property.					
		NAME OF ORGANIZATION	PROVIS	ION OF LAW		EXEMPT VALUE		
		RSU 21				\$2,661,800		
				TOTAL	40u	2,661,800		
	40	TOTAL VALUE OF ALL PROPERTY EXEMI	PTED BY LAW		40	63,460,700		
						(sum of all exempt value)		
		nis does not refer to the annual updating of tax  Date	41b	4/1/1974 mm	n/dd/yyyy			
	C.	Name of Contractor	41c	AVIS AIR MAPS				
	d.	Are your tax maps PAPER, GIS or CAD?	41d	GIS				
42.	Ple	ease indicate the number of land parcels within	n your municipa	ll assessing				
	juri	isdiction. (Not the number of tax bills)			42	3732		
43.	То	tal taxable land acreage in your municipality.			43	12469.97		
44.	a.	Has a professional town-wide revaluation bee	en completed in	your municipality?				
		If yes, please answer the questions below.		44a YES YE	S/NO			
	b. Did the revaluation include any of the following? Please enter each category with YES or NO.							
				44b (1) YES LA	ND			
				44b (2) YES BU	ILDINGS			
				44b (3) YES PE	RSONAL PE	ROPERTY		
	c.	Effective Date		44c <b>4/1/2009</b>	m	m/dd/yyyy		
	d.	Contractor Name		44d VISION AP	PRAISAL			
	e,	Cost		44e \$287,000				

		Municipality:	Kennebunkp	ort		
45.		est choice that describes h	CIPAL RECORDS CONTIN now the municipality admini ASSESSORS. Please provide	sters its assessmen		
	a) Function	45a	ASSESSORS AG	ENT		
	b) Name	45b	DONNA HAYS			
	c) Email address	45c	DHAYS57@MSN.C	ОМ		
46.	List the beginning and	d ending dates of the fiscal	year in your municipality.			
		FROM 46a	7/1/2015	то	46b[	6/30/2016
			mm/dd/yyyy			mm/dd/yyyy
47.	Interest rate charged	on overdue 2015 property	taxes (36 M.R.S. § 505)		47	7.00
			pa- 1000 000 000 000 000 000 000 000 000 0			(not to exceed 7.00%)
48.	Date(s) that 2015 pro	perty taxes are due.	48a 48c	9/10/2015	48b 48d	3/10/2016
49.	Are your assessment	records computerized?	700	mm/dd/yyyy	400	mm/dd/yyyy
		49a YES YES/NO	Name of	software used 49b	VIS	SION GOV SOLUTIONS
50.	Has your municipality	implemented a local tax re	elief program similar to the	state's circuitbreake	r prog	ram or property
	tax faimess credit?	50a YES YES/NO	How mar	ny people qualified?	50b[	16
			How much	relief was granted?	50c	\$3,821.00
51.	Has your municipality	implemented a local elder	ly volunteer tax credit prog	ram under 36 M.R.S	. § 62	232(1-A)?
		51a NO YES/NO	How mar	ny people qualified?	51b[	
			How much	relief was granted?	51c	
	e, the Assessor(s) o		Kennebu			do state that the
			best knowledge and be been followed in valuing			
	ASSESSOR(S) SIGNATURES	- -				
		•				
DA?	E 9/24/2015	•	<u> </u>			
,,	mm/dd/yyyy					

NOTICE: This return must be completed and sent to the Property Tax Division by November 1, 2015 or within 30 days after the commitment date, whichever is later, in order to avoid reduction or loss of any entitlement under the Tree Growth Tax Law municipal reimbursement program for the 2015 tax year.

	Municipality:	Kenneb	unkport	County:	Yo	ork	
			VALUATIO	ON INFORMATIO	N		
1.	List the number and typ April 1, 2014, giving the					nicipality since	
		One Family	Two Family	3-4 Family	5 Family Plus	Mobile Homes	Seasonal Homes
	New	26					
	Demolished	8					
	Converted						
	Valuation Increase (+)	\$12,143,000					
	Valuation Loss (-)	\$1,189,800			-		
	Net Increase/Loss	\$10,953,200	\$0	\$0	\$0	\$0	\$0
	Net ilicrease/Loss	V.0.				, , , , , , , , , , , , , , , , , , ,	-
3.	List any extreme losses "fire" or "mill closing", e	etc. giving the los	s at full market va	lue.		ions, change in ra	atio
	used, adjustments, etc.						

### MAINE REVENUE SERVICES - 2015 MUNICIPAL TAX RATE CALCULATION STANDARD FORM

Municipality: Kennebunkport											
BE SURE TO COMPLETE THIS FORM BEFORE FILLING IN THE TAX ASSESSMENT WARRANT											
1.	Total taxable valuation of r	eal esta	te	1	1,883,252,100 (should agree with MVR Page 1, line 6)						
2.	Total taxable valuation of p	ersonal	property	2	10,630,870 (should agree with MVR Page 1, line 10)						
3.	Total taxable valuation of r	eal esta	te and personal property (Line	1 plus	line 2) 3	1,893,882,970 (should agree with MVR Page 1. line 11)					
4.	(a) Total exempt value for	all home	estead exemptions granted	4(a)	7,620,000 (should agree with MVR Page 1, line 14f)	(Should agree with MVN Page 1. line 11)					
	(b) Homestead exemption	reimbur	sement value	4(b)	3,810,000 (line 4(a) multiplied by 0.5)						
5.	(a) Total exempt value of a	II BETE	qualified property	5(a)	157,760 (should agree with MVR Page 2, line 15c)						
	(b) The statutory standard Municipalities with significa may qualify for more than	int perso		5(b) e Enhar	78,880 (line 5(a) multiplieed by 0.5) aced Calculator Form.	DO NOT QUALIFY					
	Total Valuation Base (Line	3 plus l	ine 4(b) plus line 5(b))		6	1,897,771,850					
	ASSESSMENTS			<b>-</b> -	\$1,115,330.58						
1.	County Tax			, [	\$1,115,330.30						
8.	Municipal Appropriation			8	\$7,844,103.00						
9.	TIF Financing Plan Amour	it		9	\$0.00 should agree with MVR Page 2, line 16c)						
10.	Local Education Appropria (Adjusted to Municipal Fiscal Y		cal Share/Contribution)	10	\$8,015,486.00						
11.	Total Assessments (Add li	nes 7 th	rough 10)			\$16,974,919.58					
	ALLOWABLE DEDUCTIO		-								
12. State Municipal Revenue Sharing				12	\$52,300.00	}					
	•		es that have been formally	13	\$2,373,575.62						
			the commitment such as exci- lus revenue, etc (Do Not Inc.								
14.	Total Deductions (Line 12	plus line	e 13)		14	\$2,425,875.62					
15.	Net to be raised by local p	roperty	tax rate (Line 11 minus line 14	·)	15	\$14,549,043.96					
16.	\$14,549,043.96 (Amount from line 15)	x	1.05	= [	\$15,276,496.16	Maximum Allowable Tax					
17.	\$14,549,043.96 (Amount from line 15)	+	1,897,771,850 (Amount from line 6)	= [	0.007666	Minimum Tax Rate					
18.	\$15,276,496.16 (Amount from line 16)	÷	1,897,771,850 (Amount from line 6)	= [	0.008050	Maximum Tax Rate					
19.	1,893,882,970	x	0.007700	= [	\$14,582,898.87	Tax for Commitment					
20	(Amount from line 3) \$14,549,043.96		(Selected Rate)	_ [	(Enter on MVR Page 1, line 13) \$727,452.20	Maximum Overlay					
20.	(Amount from line 15)	×	0.05	= [	\$121,452.20	waxiiidiii Overlay					
21.	3,810,000	x	0.007700	= [	\$29,337.00	Homestead Reimbursement					
	(Amount from line 4b)	ļ	(Selected Rate)		(Enter on line 8, Assessment Warrant)						
22.	78,880	x	0.007700	= [	\$607.38	BETE Reimbursement					
	(Amount from line 5b)		(Selected Rate)	7 6	(Enter on line 9, Assessment Warrant)	1					
23.	\$14,612,843.25	-	\$14,549,043.96	_ = {	\$63,799.29	Overlay					
	(Line 19 plus lines 21 and 22 ) (If Line 23 exceeds Line 20	select a l	(Amount from line 15) ower tax rate.)		(Enter on line 5, Assessment Warrant)						

Results from this completed form should be used to prepare the Municipal Tax Assessment Warrant, Certificate of Assessment to Municipal Treasurer and Municipal Valuation Return.



### Maine Regional School Unit 21

The Schools of Arundel, Kennebunk, and Kennebunkport



# Guiding Our Students and Schools to a Prosperous Future

A Strategic Plan 2010 – 2015

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### RSU 21 – Strategic Plan Overview



On July 1, 2009, the Arundel School Department and Maine School Administrative District 71 joined together under Maine's School Consolidation Law to form Regional School Unit 21. As the Board of School Directors began their work last summer, it became clear that the new district was in need of a strategic plan - a blueprint for identifying our goals, determining approaches to accomplish those goals, and methods for measuring our progress. We embarked on the journey toward the development of this, the Five Year Strategic Plan, shortly thereafter. Over the course of the next nine months the Strategic Planning Committee worked arduously, with assistance from J. Duke Albanese, consultant with Great Schools Partnership and former Maine Commissioner of Education, gathering and reviewing data, seeking input from community and staff, and researching best practices in education to develop this guiding document.

In these pages you will find an honest reflection of where we are, where we hope to go, and the targets by which we will measure our achievement. We have tried to be visionary while appreciating our current realities, and we have set aggressive goals while remaining cognizant of the challenges that threaten our progress. Those challenges are many and varied, requiring thoughtful and deliberative action, but action nonetheless. While some measures place our students in the highest percentile in the state of Maine, we recognize that we must look beyond this small sampling and understand that our students must be competitive on a global scale. The post-secondary world they will soon enter is far different than that of previous generations, and competition for college acceptances, as well as employment, will come not just from other students in New England, but from the far reaches of the globe.

With the adoption of this Strategic Plan, we are boldly stating that our students should be among the best-prepared students in the world – a worthy goal, and one from which we should not waver. Along the way we will debate best practices, propose new programming, and celebrate our success. We invite you to join us on our journey.

Andrew R. Dolloff, Superintendent of Schools

## RSU 21 – Setting a Course for the Future: Planning Forward in Times of Challenge and Opportunity

We find ourselves in times of considerable challenge as our community, state, nation --- and even the world --- emerge from what has been termed the Great Recession. For RSU 21, 2009-2010 --- our inaugural year as a new regional school district --- has been punctuated by our own challenges as we mature our community relationships, as we deal with economic realities, as we shape our new identity, and most importantly, as we look forward to and plan for a prosperous future for our students and schools. What we know for sure is that our strength as an organization lies in the support of our citizens, the quality of our staff, and in our commitment to ensure excellence in the educational opportunities afforded to each and every one of our students.

We know that times are changing. The economy will improve steadily as the downturn cycle wanes and the opportunities for a bright future emerge. The 21<sup>st</sup> century is fast-paced, with powerful trends accelerating the implementation of advanced technologies, with careers coming and going, and with greater complexity a reality in virtually all of the pursuits available to our young graduates.

In essence, as a school district we must anticipate the future as best we can, move forward in a planned, yet feasible way, set our sights on important milestones of improved student achievement and attainment, knowing full well that the world that our students will inherit will pose unique challenges and opportunities. By planning forward and setting direction for our schools and students, we will be prepared for the future.

Those children who enter our schools this fall as kindergartners will be on track to graduate from high school in 2023. If they pursue a college degree, they will be finishing their undergraduate years in the latter part of the 2020s. Their work lives will likely extend well into the 2070s.

What kind of education should we provide to our children and our youth? What level of investment should we seek from our public? And what should our students really know and be able to do?

These are questions being posed at all levels – locally here in RSU 21, in our capital in Augusta, in Congress, and at the White House. Besides the challenges of an anemic economy, America is redefining its public schools and setting high expectations for the learning of our nation's school children.

The students and schools of RSU 21 --- of Arundel, Kennebunk, and Kennebunkport --- are experiencing these times of economic challenge and the accompanying calls for

both greater effectiveness in teaching and learning, as well as efficiency in operations and use of resources.

What has been decided in our school district is that we must move forward in a thoughtful manner, striving to provide a high quality learning experience for *all* students, while ensuring astute management of financial and human resources. The public will accept no less --- and RSU 21 is committed to meeting the expectations of our citizens.

To this end, the Board of Directors and the administration, with extensive contributions from our public, have developed a five-year Strategic Plan, setting priorities in five categories that combine to create a blueprint to help guide RSU 21 in the years ahead. At its heart, this Strategic Plan sets some lofty goals and targets for student achievement and attainment. While ambitious, the performance targets are attainable and will lead the district, its schools, and students toward a world-class education that will prepare today's students for *their* times – for the challenges and the opportunities that are sure to come *their* way.

## Emerging Trends

As the Board of Directors and the Administration elicited feedback from the public and the RSU 21 staff – in preparation for the crafting of this Strategic Plan - we also made a commitment to collect and analyze important data about our schools, student achievement and attainment, finances, facilities, and enrollments. From these data certain emerging trends require our attention and strategic planning.

Clearly, for RSU 21 and many other school districts across Maine and New England, declining enrollments appear to have no antidote. Unless there is an unforeseen and significant in-migration of families with children, a continued decline over the next five years is inevitable. Fewer students will translate into a further loss in state subsidy and with the economy still anemic and a recovery expected to be slow, more funding could be lost as the state deals with its own challenges. Also, federal stimulus dollars for schools are projected to sunset. Thus, RSU 21 is likely to face the combined financial effects of declining enrollments, lower state subsidy, and reduced federal monies. Programs and staffing levels will assuredly be examined for cutbacks or possible elimination.

It is evident that another powerful trend is upon us as we enter the second decade of the 21<sup>st</sup> century. Accelerated advancements in technology are promising to fuel considerable change in the workplace and in the social networks that have emerged as society adapts to an age dominated by information and media. The effects of this reality on teaching and learning are, and will be, significant.

Technology is spawning smart tools and processes for facilitating learning opportunities in the classroom and beyond. The explosion of access to technology offers teachers

and students an extraordinary menu of resources – to be accessed virtually – at any time in any place.

In RSU 21 our charge is to prepare our students for this changing world, adapting our instruction and curriculum in ways that will certainly warrant new investments and the reallocation of resources towards the acquisition of the new tools of technology and their applications. Today's students are "digital natives" and their pursuit of knowledge and skills necessitates our commitment as adults – as teachers, as parents, as elected representatives of the people – to change with the times as well. The implications for professional development of staff loom large as we move forward and experience rapid change in the years ahead.

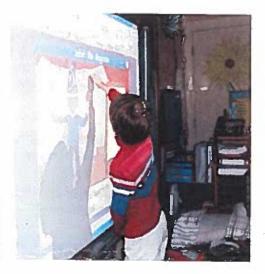
While these times pose many challenges, it is the pledge of the RSU 21 Board and Administration to plan ahead, use good data to inform all decisions, and shape the future of our schools through an open process of policy and budget review and adoption.

"Technology, technology, technology. Having students remain mindful of putting evidenced-based research behind what they hear and read is imperative. There is far too much information that can be posted just about anywhere, and kids need to learn to decipher what is legitimate and what is bogus or unfounded. Mental inquiry is essential."

"Teachers need to have the tools to guide students through the changing times. If teachers are not given the opportunity and skills to keep up, it will be difficult for the students to keep up."

Citizens of RSU 21





# RSU 21 Arundel, Kennebunk, Kennebunkport

## A Strategic Plan 2010 - 2015

What follows are the Mission, Core Beliefs, the Guiding Goal and Major Measures, and five categories that frame the long range plan intended to guide RSU 21 over the next five years. The Board of Directors and the Administration have articulated **Lead Objectives** and accompanying **Action Steps** that will move the district to its goal of preparing all students for success through access to a world class education.

#### Our Mission

Our Core Beliefs

**Our Guiding Goal and Major Measures** 

Category I - Teaching and Learning

Category II - High Performing Administration, Faculty, and Staff

Category III - Financial Planning and Oversight

Category IV - Facilities Planning and Management

Category V - Monitoring, Updates, and Reporting Process





## **Our Mission**

To support and challenge every student to develop the skills, knowledge, and character needed to be responsible, productive, and adaptive learners, workers, citizens, and leaders prepared to succeed in our global society.

"Along with the core educational programs of English, math, social studies, science, and foreign language, a student needs to be able to effectively communicate, work well with other people, and be able to use technology in a variety of capacities."

**RSU 21 Parent** 



## **Our Core Beliefs**

#### We believe...

- All students can learn.
- All students can succeed in life.
- All students are unique and deserve learning opportunities that engage their interests, passions, and aspirations.
- All students deserve to be surrounded by staff members who are skilled, knowledgeable, and caring.
- All students and staff members have the right to feel physically and emotionally safe.
- An effective teacher is the most important ingredient in student learning.
- Rigor and relevance must be the foundation of all instruction and curricula.
- Setting and maintaining high expectations leads to higher achievement.
- Diversity strengthens the individual, the school, and the community.

#### And, we believe...

 That education must be an active partnership among students, parents, educators, and all members of our community.

# Measures of Progress Setting High Expectations for Student Achievement and Attainment 2010 – 2015

#### Overview

At the core of our Strategic Plan is a commitment to elevated student learning. To that end, we have established the following Guiding Goal, Major Measures, and Performance Targets for 2015. The 2009-10 school year is the baseline year for the data collection and analysis. After careful consideration the Board of Directors and the Administration opted to set ambitious performance targets for 2015, believing that RSU 21 needed to "stretch" its expectations for student learning, recognizing the need for all students to aspire and achieve at much higher levels of performance. The bottom line: the schools of Arundel, Kennebunk, and Kennebunkport will be high achieving schools, helping our students acquire world class skills and knowledge needed to meet the challenges of the 21<sup>st</sup> century.

#### **Our Guiding Goal:**

All students will graduate from our schools with a world class education prepared to succeed in college, in work, and as involved, responsible citizens.

## **Major Measures and Performance Targets**

By the end of the 2015 school year:

95% of students will graduate from high school within four years of enrolling.
 2010 Baseline: 92%

Maine: 77.6%

New England: 77.0%

U.S.: 81.2% (Ed Week, 6/11/09)

80% of graduates will be enrolled in a two or four year college degree program or a
post secondary industry certificate within one year of high school graduation.
 2010 Baseline: 62% for two or four-year college.
 Data for certificate programs not yet available.

U.S.: 70% (U.S. Bureau of Labor Statistics)

70% of students enrolling will receive a two or four year college degree or a
postsecondary industry certificate within six years of high school graduation.
 2010 Baseline: 65% for two or four-year college (KHS Class of 2004).

U.S.: 57% (National Center for Educational Statistics)

- 70% of Kennebunk High School juniors and seniors will be enrolled in International Baccalaureate, Early College, and /or Advanced Placement (AP) courses.
   2010 Baseline: 54%
- 75% of Kennebunk High School students will meet or exceed the state standards in the Mathematics, Reading, Writing, and Science sections of the Scholastic Aptitude Test (SAT)/Maine High School Science Assessment.
   2010 Baseline: Math 56% Reading 67% Writing 60% Science 56% Maine Averages: Math 46% Reading 48% Writing 47% Science 41% (U.S. comparisons do not apply, as Maine is the only state requiring all students to take the SAT.)
- 85% of MSK students will meet or exceed the standards in Reading;
   75% of MSK students will meet or exceed the standards in Mathematics on the New England Common Assessment Program (NECAP).

2010 Baseline: Reading – 78% Math – 67%

Maine: Reading – 68% Math – 60%

New Hampshire: Reading – 77% Math – 66% (NH Department of Education)

Rhode Island: Reading – 70% Math – 54%

90% of Grade 5 students will meet or exceed the standards in Reading;
 85% of Grade 5 students will meet or exceed the standards in Mathematics on the NECAP.

2010 Baseline: Reading – 84% Math – 78%

Maine: Reading – 72% Math – 64%

New Hampshire: Reading – 79% Math – 75% (NH Department of Education)

Rhode Island: Reading – 72% Math – 61%

 100% of Grade 3 students will demonstrate growth in Reading and Mathematics on the Northwest Evaluation Association Measures of Academic Progress (NWEA-MAP).

2010 Baseline: 90%

 75% of Grade 3 students will reach their target growth goals in Reading and Mathematics on the NWEA-MAP.

2010 Baseline: Reading - 71% Math - 69%



## Teaching and Learning

#### Overview

A school district's vibrancy and effectiveness lies in its focus and attention to teaching and learning. Being clear about what constitutes literacy for students – that is, what should students know and be able to do at key junctures in their school careers – is essential. Further, both the learning and the teaching must be contemporary and informed by research. Students deserve the highest quality instruction, and the school district in turn should expect students to engage in a rigorous curriculum and demonstrate high levels of performance.

Accompanying a rigorous, forward-looking K-12 curriculum, is a commitment to and demonstration of effective instructional practice by teachers across all grade levels in all subject areas.

In RSU 21, we intend to offer our students high-quality learning opportunities that guide them to proficiency and beyond in core subject areas and to successful demonstration of 21<sup>st</sup> century knowledge and skills like critical thinking, media literacy, problem-solving, innovation, and creativity.

#### **Snapshot of the Present**

#### **Strengths**

- Commitment to Professional Development
- Use of technology in the classroom, especially at the K-8 level.
- Special education services are comprehensive and are of high quality.
- Development of a K-12 foreign language program.
- Varied and challenging curriculum, including the presence of International Baccalaureate programs at the Middle School and High School.
- Experienced and knowledgeable staff.

#### Weaknesses

- Lack of technology training targeted at the delivery of the curriculum.
- Inadequate student access to technology at the High School.
- 21<sup>st</sup> century skills are not embedded in classroom instruction on a daily basis.
- Lack of a long-term tracking system of students beyond high school graduation.
- Limited opportunities for the community and schools to interact.



## Teaching and Learning

Lead Objective 1 – School Culture: Continually maintain a culture of rigorous academic, social, and behavioral standards in each school.

#### **Action Strategies**

- Empower staff to effectively hold students to high standards in all arenas.
- Ensure that policies and expectations are well-written, timely, and well-communicated to students, parents, and staff.
- Use data as a means of measuring progress in raising behavioral, social, and academic standards.
- Develop a coherent, K-12 system of interventions to ensure that struggling students receive the academic and personal support they need to work at grade level and succeed in higher-level courses.

Lead Objective 2 - Curriculum: Ensure that the curriculum, K-12, across content areas and schools, is well-articulated and coordinated with a rich array of assessment practices measuring student progress while instructional practice and materials reflect a strong research base.

#### **Action Strategies**

- Undertake a comprehensive mapping and articulation of the K-12 curriculum, embedding 21st century skills and knowledge with traditional content area standards aligned with the national Common Core Standards.
- Develop an accompanying comprehensive mix of assessments that include standardized testing, curriculum-embedded local assessments, and research project demonstrations.

Rigor and relevance must be the foundation of all instruction and curriculum.

RSU 21: Our Core Beliefs

## Teaching and Learning

Lead Objective 3 – 21<sup>st</sup> Century Themes and Skill Development: Infuse 21<sup>st</sup> century themes of Global Awareness and Financial, Civic, Health, Environmental, and Arts Literacy into the K-12 curriculum and instructional practice.

#### **Action Strategies**

- Foster skills development in 21<sup>st</sup> century learning focused on innovation, creativity, problem solving, critical thinking, communication, collaboration, and entrepreneurial pursuits.
- Research the expansion of International Baccalaureate Middle Years Program to grades 9-10, as well as the Primary Years Program for K-5. Provide a recommendation to the School Board regarding the possible expansion of IB.
- Administer district-wide self-assessment of 21st century teaching and learning to gauge staff understanding, level of integration, and areas where support is needed.
- Provide professional development for K-12 faculty that focuses on instructional strategies and assessment practices that support 21st century learning.
- Incorporate the effectiveness of the implementation of 21st century skills instruction into teacher evaluations.

Lead Objective 4 - STEM: Elevate student performance, instructional practice, and career aspirations in the increasingly important areas of science, technology, engineering, and mathematics (STEM).

#### **Action Strategies**

- Provide teachers with professional development in the content of targeted science and technology standards to further their understanding about important connections between science and engineering.
- Collaborate and partner with organizations and universities to generate greater awareness and interest concerning educational and career opportunities in engineering and technology design.
- Examine the sequence and vision of mathematics and science curriculum with a focus on grades 6-12. Develop revised, vertically aligned curriculum maps for both subject areas.
- Undertake an analysis of the support and intervention resources available K-12 in mathematics.
- Increase the integration of engineering design skills into science and mathematics curriculum and instruction.

## Teaching and Learning

**Lead Objective 5 – Information, Media, and Technology:** Broaden the use of technology as a critical tool to facilitate teaching, learning, and communication in an information and media-driven 21<sup>st</sup> century.

#### **Action Strategies**

- Develop a vision for digital teaching and learning that can guide instructional practice and student work, K-12.
- Use technology to track student progress and inform instruction.
- Train staff and students to utilize technology as a tool to research, organize, evaluate, and communicate information to staff, parents, and the public.
- Develop a plan, with specific timelines, for the implementation of 1:1 computing at Kennebunk High School.
- Embed in the curriculum, skills instruction focused on assisting students in becoming responsible and knowledgeable consumers and users in an information and media driven society.

**Lead Objective 6 - Transitions:** Develop and implement a comprehensive initiative to assist students with the important transitions from middle to high school and from high school to post secondary.

#### **Action Strategies**

- Examine the effectiveness and the extent of the availability of career technical education (CTE) as an important pathway to post secondary learning and careers.
- Institute a data system to better track graduates of Kennebunk High School.
- Target first generation college attendees and institute a strong support and aspirations program.
- Establish a comprehensive college aspirations program with an elementary, middle school, and high school component of activities and supports.
- Develop pathways that encourage students to access early college, apprentice, and internship opportunities.
- Develop key partnerships with regional public and private colleges and universities for the purpose of expanding access to early college/dual enrollment courses for juniors and seniors.
- Examine the structure of the senior year in light of the complexity of the transition to careers and college.

# The Strategic Plan --- Category I Teaching and Learning

**Lead Objective 7 – Community Connections:** Strengthen community connections to expand applied learning opportunities for students.

#### **Action Strategies**

- Identify community needs, as well as individuals and projects that could help motivate and engage students and their learning.
- Ensure that students have multiple pathways available in the junior and senior years including apprenticeships, community projects, virtual learning, and early college.



"They need to learn how to think and problem-solve. They should be compassionate, open minded, life-long learners. They should have the skills and knowledge to become healthy and well-balanced members of society."

RSU 21 Parent

## High Performing Administration, Faculty, and Staff

#### Overview

Effective schools and school districts make the recruitment, evaluation, and retention of high performing teachers, administrators, and support staff an organizational priority. Ensuring that students learn to the highest levels necessitates a district faculty of talented teachers, current in the knowledge and skills, committed to life-long learning, and adept at motivating and guiding today's students. Managing and leading learning organizations like schools requires outstanding administrators who are advocates for students and supporters of staff, who can articulate and implement a vision for learning, while holding high expectations for all. School districts employ a variety of individuals whose responsibilities lie beyond the instructional program, but support key services like transportation, school nutrition, maintenance, and finance. The capabilities of these staff are critical to an efficient and effective organization that complements and supports the efforts of educators.

RSU 21 is committed to its employees and the school cultures in which they work and contribute, always recognizing that the organization is focused on providing the best learning experiences and education for its students. Over the course of this Strategic Plan, it is the intent of the District to enhance the performance of all employees, while ensuring a professional and supportive workplace.

#### **Snapshot of the Present**

#### **Strengths**

- Low staff turnover; teachers appear content.
- Administrators communicate well with each other and have a clear understanding of their responsibilities.
- NWEA Testing is real-time documentation of student achievement.
- Teachers demonstrate that they care about their students.
- Administrators use S.M.A.R.T Goals to define and measure progress.

#### Weaknesses

- Desire for more professional development by teachers.
- Limited opportunity for administration to conduct meaningful annual evaluations of all staff members.
- Limited opportunity for peer observation and professional dialogue around pedagogy.
- Minimal opportunity for student/parent feedback on instructional practices.

# High Performing Administration, Faculty, and Staff

Lead Objective 1 – High Performance: Ensure that RSU21 is a high-performing organization with every school meeting or exceeding annual goals.

#### **Action Strategies**

- Establish an annual School Review using test data, testimonials, and written evaluations of school effectiveness.
- Establish an annual District-Wide Review with formal communication at the beginning and end of the year, including a progress report midway through the school year.
- Ensure appropriate levels of administrative oversight and support within each building.

Lead Objective 2 – Professional Growth: Ensure that RSU 21 staff, faculty, and administrators have explicit performance goals and a professional development plan to achieve them.

#### **Action Strategies**

- Develop a system for receiving student and parent feedback on instructional practices.
- Adopt protocols for peer observations that lead to increased professional dialogue.
- Explore the inclusion of student performance data into the formal teacher evaluation system.
- Create professional learning communities that focus on student learning, collaboration, and setting measurable student achievement goals.
- Align systems, evaluation, and hiring policies and procedures with the district's mission, core beliefs, curriculum, and strategic plan.

## **Financial Planning and Oversight**

#### Overview

Much is entrusted to those overseeing and governing school organizations. Superintendents are expected to be visionary educational leaders and astute managers of resources. School boards are expected to ensure the design and implementation of policy and processes that guide effectively the governance of the school district, ensuring a balanced responsibility to students and to taxpayers.

A persisting struggling economy has brought demands for efficient operations, as the public clamors for significantly higher student achievement and aspirations for *all*, not *some* of the students. Arguably, the expectations for America's schools and for those schools of the communities of Arundel, Kennebunk, and Kennebunkport have never been higher.

#### **Snapshot of the Present**

#### **Strengths**

- Communities support the schools.
- Financial staff and elected officials are knowledgeable and attentive to detail.
- Presence of an effective Education Foundation.

#### Weaknesses

- State contribution to local education continues to dwindle.
- Federal stimulus funds will be limited beyond 2010.
- Enrollment will continue to decline across the district.



## **Financial Planning and Oversight**

**Lead Objective 1- Funding:** Secure an appropriate level of funding that allows the district to further its mission in a responsible, efficient, and innovative manner.

#### **Action Strategies**

- Analyze the district's outstanding indebtedness and research the market for options to refinance existing bonds that support major capital construction projects.
- Provide leadership for investigating the costs and benefits of regional agreements among area school districts and/or municipal governments centered on programming for certain populations of special education students, transportation services, adult education, and school nutrition services.
- Establish an analysis process regarding expenditures that maximizes efficiency of operations in non-instructional areas ensuring a priority of investments in the curricular, co-curricular, and instructional programs.

Lead Objective 2 – Financial Analysis: Undertake a five-year analysis of projected trends in revenue streams and expenditures and use the findings to guide the annual preparation of RSU 21 budget recommendations to the voters.

#### **Action Strategies**

- Design and implement an aggressive student recruitment plan, targeting homeschoolers, independent school students, recent and potential dropouts, and students moving to Maine.
- Develop, using projected enrollment trends, a 5-year K-12 staffing blueprint that is based on Board policy for school-wide student-teacher ratios, as well as actual class size data.

## **Financial Planning and Oversight**

**Lead Objective 3 - Development Office:** Establish and mature a district Development Office charged with expanding and cultivating supplemental revenue sources to support the K-12 program.

#### **Action Strategies**

- Create and implement a plan to secure additional revenue from foundations, patrons, alumni, state and federal government grants.
- Expand the capacity of the Development Office by recruiting volunteers from the community.
- Articulate and implement a three year plan for the Development Office including targeted amounts for annual giving.
- Undertake the design and implementation of a robust alumni association for the purposes of strengthening ties to Kennebunk High School and RSU 21, while attracting annual contributions and special gifts and helping to guide capital campaigns.

"We need to enlist more volunteerism inside and outside of the classroom, tap into alumni resources and funding possibilities like universities do, and pursue grants wherever possible to extend tight budgets. Then manage all of it like any good business would. It takes a village.....but you have to ask!"

**RSU 21 Parent** 

## **Facilities Planning and Management**

#### Overview

Ensuring the adequacy and operational efficiency and utilization of the buildings and playing fields of RSU 21 are significant goals of the district, as well as a continuing major investment. Students and staff at all levels need access to modern facilities that support instructional programs, while meeting contemporary standards for energy efficiency, safety, and accessibility. Further, our community programs deserve well-constructed buildings and well-maintained fields to support the expanded activities offered to the RSU 21 community. Informed by the Space Utilization Study conducted by Harriman Associates, the actions in the Strategic Plan call for several options to be considered by the citizens of the district as enrollment trends, the condition of present buildings, and program needs evolve.

## **Snapshot of the Present**

#### Strengths

- There is generally adequate space district-wide.
- Kennebunk Elementary School is welldesigned and well-constructed.
- Middle School of the Kennebunks and Sea Road School are well-designed.
- There are elementary schools in each community.
- Schools are well-located for visibility and access.



#### Weaknesses

- High School classrooms are poorly sized and outdated, interior traffic patterns are confusing, disconnected, and inadequate, and building systems are inefficient.
- There are several aging buildings: Mildred Day School, Kennebunkport Consolidated School, Kennebunk High School.
- Student performance spaces are lacking.
- Community gathering spaces are inadequate.
- Reliance on traditional energy sources positions the district poorly for the future.
- Athletic/recreational fields are insufficient.

## **Facilities Planning and Management**

**Lead Objective 1 – Adequate Space:** Provide comfortable, up-to-date facilities with adequate space for all educational needs, as well as appropriate and attractive community spaces which invite public use of the schools.

#### **Action Strategies**

- Develop a comprehensive plan for a renovation or new construction project for Kennebunk High School.
- Develop a comprehensive plan for K-5 buildings, including recommendations for school closure, construction, and/or renovation. The Facilities Space Utilization Study, completed in the fall of 2010, will guide the District's planning and consideration of options.
- Identify for each building a 10-year capital improvement plan that addresses any structural or systems needs, as well as instructional and programmatic needs.



## Monitoring, Updates, and Reporting Process

#### Overview

The Administration and the RSU 21 Board of Directors are committed to conducting the affairs of the school district in a transparent manner, grounded in the highest levels of ethics and integrity. Drawing on strong public engagement and support, we intend to offer our students a world class education through exceptional instruction at all levels. We believe that a comprehensive approach to inviting the active participation of students, teachers, parents, and the public in shaping our schools is key to the future prosperity of our communities. To this end, we intend to enhance effective communication within the school district organization and across our three communities.

## **Snapshot of the Present**

#### **Strengths**

- Administration and Board work diligently to ensure that processes are transparent and information is shared with the public.
- District website is informative, current, accessible, and popular.
- The district's electronic rapid communication system is used effectively.
- Schools make efficient use of electronic and hard-copy communications systems.
- Parent-Teacher Associations are active and engaged at the K-8 level.
- Community engagement is high

#### Weaknesses

- School websites lack consistency of user interface.
- School marketing to parents and students within the district, as well as to prospective students outside the district, is insufficient.
- The district web site does not provide updated district performance data in an easily understood user friendly format.



## Monitoring, Updates, and Reporting Process

**Lead Objective 1 – Transparent Reporting:** Develop and implement a performance monitoring and reporting system for the district and provide transparent reporting of how the district is performing against the goals established by this strategic plan.

#### **Action Strategies**

- Annually, develop and publish a holistic district report card based on defined measures of progress.
- Develop, publish, and periodically update an electronic "dashboard", reporting accomplishment of the measures of progress.

**Lead Objective 2 - Communication:** Develop a comprehensive and sustainable communication strategy that demonstrates the intent of RSU 21 to undertake the oversight and governance of the school district in an open and transparent fashion.

#### **Action Strategies**

- Commit to openness, communication, and continued community involvement in the development of district policy and practice.
- Review all present protocols for communications with staff, parents, and the public on the activities, decisions, events, and policy making of district schools.
- Establish a team of key staff and representatives of the Board to help shape and monitor all district efforts to communicate and engage the public.
- Examine the adequacy of present practice in ensuring the voice of students in the affairs of the school district.
- Hold annual student summits with representatives from the middle school, high school, and recent graduates.



## **Appendix**

#### RSU 21 Board of School Directors

Jack Reetz Arundel Leia Lowery Arundel Dan Pleva Arundel Timothy B. Hussey, Vice Chair Kennebunk Ed Geoghan Kennebunk Arthur R. Leblanc III Kennebunk Kevin Knight Kennebunk Frank Drigotas Kennebunk Matthew Fadiman Kennebunk Maureen King Kennebunkport Robert Domine Kennebunkport Norman M. Archer, Chair Kennebunkport David Pepin Student Rep **Emily Junker** Student Rep

## Strategic Planning Team

Norm Archer RSU 21 Board - Kennebunkport **Henry Bourgeois** Kennebunk **Andrew Dolloff** Superintendent of Schools Gaby Grekin Kennebunkport Tim Hussey RSU 21 Board – Kennebunk Maureen King RSU 21 Board – Kennebunkport Leia Lowery, Chairperson RSU 21 Board - Arundel Patrick Manuel Assistant Superintendent Jack Reetz RSU 21 Board - Arundel

## A Portrait by the Numbers

## **Our Schools Today**

Kennebunk Elementary School	K-3	474 students
Kennebunkport Consolidated School	K-5	197 students
Mildred L. Day School	K-5	242 students
Sea Road School	4-5	255 students
Middle School of the Kennebunks	6-8	511 students
Out of District Tuition Schools	6-12	286 students
Kennebunk High School	9-12	735 students
TOTAL:		2700 (2414 in-district)

Our Students	No.	%	Our Staff	No.
Caucasian	2550	95	Total Staff	435
African American	33	1.2	Central Office	10
Hispanic American	10	0.4	School Administrators	9.5
Asian American	70	2.6	Teachers	220
American Indian	5	0.2	Special Education	83
Special Education *	467	17	School Nutrition	18
English Language Learners*	32	1.2	Educational Technicians/Assistants	108
Free/Reduced Lunch* (in-district)	483	20	Transportation/Facilities	75

(\*Included in total numbers)



## A Portrait by the Numbers

## **Our Financial Support**

Budget by School, 2010 -11	
Kennebunk Elementary School	2,779,975.00
Kennebunkport Consolidated School	1,389,605.00
Mildred L. Day School	1,606,824.00
Sea Road School	1,449,430.00
Middle School of the Kennebunks	3,436,859.00
Out of District Tuition	2,784,678.00
Kennebunk High School	5,122,746.00
Special Education	5,586,435.00
Transportation, Facilities, Technology	6,129,173.00
Other – Food Service, Administration, Testing, Athletics and Co-curricular	2,177,505.00
Debt Service	2,613,770.00
TOTAL	\$35,077,000.00
Per Pupil, excluding Debt Service	\$11,475.16
Community Share of School Costs Arundel	<u>%</u>

Community Share of School Costs	<u>%</u>
Arundel	11.7
Kennebunk	65.0
Kennebunkport	23.3

<b>District Enrollments</b>	<u>2010-2011</u>	Projected, 2015*
Arundel	604	623
Kennebunk	1,664	1,571
Kennebunkport	428	385
Elementary, K-5	1,168	1,055
Middle, 6-8	647	636
High School, 9-12	885	856
TOTAL	2700	2547

Projected decline: 5.67%

<sup>\*</sup>Data provided by Planning Decisions - RSU 21 Projections, February 2010

## **Assessment Descriptions**

#### **New England Common Assessment Program (NECAP)**

Maine has joined New Hampshire, Rhode Island and Vermont in the yearly administration of the NECAP. This assessment is used by participating states to meet No Child Left Behind Act requirements for testing reading and mathematics once each year from grade 3 through grade 8. Most content area tests consist of a combination of multiple-choice and constructed-response questions. NECAP student results are reported in one of four achievement levels:

- o Proficient with Distinction
- o Proficient
- o Partially Proficient
- o Substantially Below Proficient

#### http://www.maine.gov/education/necap/index.html

#### Northwest Evaluation Association (NWEA)

These computerized adaptive reading and math assessments help determine a child's instructional level and monitor academic progress from year to year. These tests present students with engaging, age-appropriate content. As a student responds to questions, the test responds to the student, adjusting up or down in difficulty. Student results correspond to a value on the RIT Scale (for Rasch Unit). RIT measures understanding regardless of grade level.

#### http://www.nwea.org

#### MAINE HIGH SCHOOL ASSESSMENT (including The Maine SAT Initiative)

All Maine high school juniors are required to take the Scholastic Aptitude Test (SAT) in critical reading, writing, mathematics, and science. This policy encourages all Maine students to engage in instruction and assessment that is intended to raise expectations and to increase readiness for college or other post secondary opportunities; is consistent with the high expectations for student achievement expressed in Maine's Learning Results; and supports the emerging PreK-16 College Ready Initiative already underway as a joint effort of the University System and the Maine Department of Education. Individual SAT scores are reported on a 200-800 College Board Scale for each subject area. To maintain consistency within the State assessment system, the Maine Department of Education converts the traditional College Board Scale to scaled score ranges between does not meet standards, partially meets standards, meets standards, and exceeds standards.

http://sat.collegeboard.com/home http://www.maine.gov/education/mhsa/index.htm

## Glossary of Terms

**21st Century Skills:** A term that educators use to describe the practical, real-world skills that students will need to thrive in the colleges and workplaces of the 21<sup>st</sup> century. Unlike academic knowledge acquired in a specific subject area, 21<sup>st</sup> century skills can generally be applied throughout a student's life and across all content areas, learning contexts, or careers. Examples include critical-thinking and problem-solving skills, social and self-management skills, leadership and teamwork skills, multicultural awareness and understanding, writing and communication skills, technology and online-research skills, global and media literacy, among others. For more information, visit the Partnership for 21<sup>st</sup> Century Skills website (p21.org).

Advanced Placement (AP): A national high school program designed by the College Board (collegeboard.com and collegeboard.com/student/testing/ap/about.html), the creator of the SAT, that offers thirty-seven courses in twenty-two subject areas to high school students who want to learn challenging material and earn college credit before graduating. At the end of each Advanced Placement course, most students choose to take a test and earn a numerical score between one and five. If students score a three or higher, they can potentially receive transferable college credit if they enroll in a college that accepts AP credits. AP course-taking can also enhance a student's high school transcript and help gain admission to college.

**Assessment:** The processes of documenting—including collecting, describing, scoring, and interpreting—what a student has learned. The term *assessment* also describes the student products educators use to gauge academic attainment. An *assessment* can entail anything from traditional tests and quizzes to portfolios (collections of student work assembled over time) and exhibitions (formal presentations of what a student has learned).

**Baseline Data:** The data a school collects to establish a baseline, or starting point, for comparing school or student performance over time. For example, if a school's average graduation rate for 1997–2000 was 85%, that percentage could be used as *baseline data* when looking at the subsequent 2001–2010 trend in graduation rates. Baseline data are usually collected for several different performance indicators and are used to help schools and educators determine if performance is improving over time.

Common Core State Standards: A set of learning standards in the subject areas of English Language Arts and Mathematics that have been (or soon will be) adopted in forty-eight of the fifty states. The Common Core State Standards Initiative (corestandards.org), which created and promotes the standards, is coordinated by two national organizations: the National Governors Association Center for Best Practices and the Council of Chief State School Officers. The standards were developed in collaboration with teachers, school administrators, and content experts, and they are intended to provide a clear, consistent, and challenging set of K–12 learning expectations for states. Maine is in the process of adopting the Common Core State Standards.

International Baccalaureate (IB): A sequence of academically challenging courses, lessons, and examinations developed by the International Baccalaureate Organization (ibo.org) that are designed to prepare students for success in college and adult life. More than 877,000 students at 3,071 schools in 139 countries are currently involved in the three International Baccalaureate programs: *Primary Years Programme* (ages 3–12), *Middle Years Programme* (ages 12–16), and *Diploma Programme* (ages 16–19). International Baccalaureate is recognized by colleges and universities around the globe, and in some cases students who graduate from the Diploma Programme can earn college credit.

Early College/Dual Enrollment: The practice of allowing high school students—usually juniors or seniors—to take college courses prior to graduation. In most cases, dual enrollment students can earn both high school and college credit for completing their college courses. Early college programs are often used as a strategy for increasing college aspirations and enrollments, while promoting a stronger "college-going culture" in high schools.



## **PROPERTY INFORMATION** Telephone: Map, Block, Lot: Street to be excavated: Size of excavation (length and width): Permit Conditions: If there is, any intrusion into the black top, road should be paved from curb to curb. **CONTRACTOR INFORMATION BOND & INSURANCE INFORMATION** Performance Bond: ☐ Cash ☐ Check ☐ Money Order ☐ Surety Bond Other Bond Amount: Company that issued the bond (if applicable): Person or entity providing the bond to the Town (contractor, property owner, other):\_\_\_\_\_\_ Insurance Company:\_\_\_\_\_ Signature of person completing the application: Date: **APPROVED** Note \$2,000 Performance Bond required if Mill W Claus Arundel Road paving is cut. Highway Superintendent: Selectmen: Selectmen: Selectmen:\_ Selectmen: Selectmen:\_\_ Date Approved:\_\_\_\_ Application Fee: \$25.00 Date Paid:\_\_\_\_ \*Please attach map or sketch showing the location Amount Paid: and size of any cuts to be made; a hond; and proof Cush ☐ Money Order

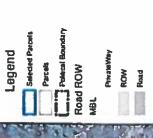
of insurance.

# Kennebunkport,



Arundel Road - Street Opening

New U.G. E.





251.3

15-3-3

This map was generated by the Town of Kennebunkport's online GIS. This information has been compiled from various public and private sources. While every altempt has been made to provide accurate information, neither the municipality nor the service host guarantee the accuracy of information provided herein.

Map generaled on: 9/16/2015

#### P&C Insurance

260 Main St. P.O. Box 355 Biddeford, ME 04005 (207)283-1486

> Labbe Excavating, Inc. P. O. Box 1111 Biddeford, ME 04005

## INVOICE \_\_\_\_

	Labbe Excavating, Inc.	4421
DIC.	12/11/2014	
erry.	Doug Willett Teresa Kowalski	
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Payment and the San	
Payment to expense.	Invoice#534253
94A001338	

Thank You

Customer, Labbe Excavating, Inc.

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534253	01/09/2015	Renaw policy	Policy #94A001338 01/09/2015-01/09/2016 Liberty Mutual Surety Surety - Renew policy	100.00
		5	Town of Kennebushpot Bond Resumed	
				6141
		RECEI	VED BEC 1 2 2014	100.00

Pear thin had a mark planer

P&C Insurance 260 Main St. P.O. Box 356 Biddeford, ME 04005

info@insurancapc.com

(207)283-1486 12/11/2014



Syracusa P O. Box 5550 Syracuse, NY 13220 888-443-1910 Fez 800-548-7564

Registered: Market Segment: Producer Name:

Agency Code:

Report of Renewal October 12, 2014

LSF Commercial 968035

Principal:		
Labbe Ex	cavating	ı Inc
P O Box 1	1111	
Biddelard	ME OA	กกร

Account: Labbe Excavating Inc. P O 80x 1111 Biddeford, ME 04005

Agency:

Paquin & Carroll LLC. 250 Main Street Biddeford, ME 04005

Invoiced to:

Paquin & Carroll LLC. 260 Main Street Biddeford, ME 04005

LMS Bond Number:

94A001338

Cross Reference:

Obligee:

Town of Kennebunkport

P O Box 566 Kennebunkport, ME 04046 Additional Obligees:

Bond Period:

**Bond Amount:** 

1/9/2015 to 1/9/2016

Cancellation Provision:

30 Days

Company: Liberty Mutual Insurance Company

6,000 00 USD

Transaction Eff. Date:

1/9/2015

910

Premium Period:

1/9/2015 to 1/9/2016

Renewal Type:

Continuous Until Canceled

Class Code: Co-surety:

**Bond Description:** 

Street Opening Permit Bond

Transaction Comments:

System auto renewal transaction

Amt In USD

**Bond Premlum:** 

100.00

User: S User Printed:

10/20/2014

OCT 2 7 2014

September 14, 2015 To the Town of Kennebunkport. This gift is from the family of Haniely. Drinon of 9 arundel Rd. Is purchase (in part) a red maple tree for Fishins Tark. Dan was harn in 1937 in Bangor into a family of hine children. He played bashetball for BHS in 1955 when they won the Class 4 champion ship and went to the new England Tournament in Boston In 1956, thanks to Fasketball, he lift Maire to attend college in California. Although he spent all of his working life in Massachusetts in 1985 he returned as a summer resident in Wells. In 2000, he hecame a permanett resident of Hennebunkport. He died January 14, 2015 in the afternoon. That evening, he DANIEL J. DRINON 62-F54/24/2 JUDITH A. DRINON 3788 9 ARUNDEL RD., P.O. BOX 2782 KENNEBUNKPORT, ME 04046

AP

DANIEL J. DRINON
JUDITH A. DRINON

9 ARUNDEL RD., P.O. BOX 2782
KENNEBUNKPORT, ME 04046

DATE Slept. 14, 2015

PAY TO Jawn of Kunnebunkport. \$ 1,313. 00

THE ORDER OF \$ 1,313. 00

Kennebunk Savings

Kennebunk Savings

MEM Memorial Flat.

Parkins

MEM Memorial Flat.

Parkins

MEM Memorial Flat.

THE SECURITY SQUARE AND HEAT REACTIVE INC. DETAILS ON BACK

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60 COMMUNITY DRIVE AUGUSTA, MAINE 04330-9486 (207) 623-8428 www.memun.org

#### MEMORANDUM

TO:

Key Municipal Officials of MMA Member Cities, Towns and Plantations

FROM:

Stephen W. Gove, Interim Executive Director

DATE:

September 1, 2015

**SUBJECT:** 

Voting Credentials for MMA Annual Business Meeting

The Maine Municipal Association Annual Business Meeting is being held in conjunction with the MMA Annual Convention and will take place on <u>Wednesday</u>, <u>October 7</u>, <u>2015</u>, <u>at 1:30</u> <u>p.m. in the Cumberland Room at the Augusta Civic Center</u>. The MMA Bylaws entitle each member community to one (1) voting representative.

Enclosed please find the MMA Voting Delegates Credential Form on which the municipal officers may designate their municipality's voting representative and alternate. We have also attached the Proposed Agenda for the MMA Annual Business Meeting for your reference. The current MMA Bylaws as adopted in 2013 will be available at the MMA Annual Business Meeting or may be viewed on the MMA website at

#### http://www.memun.org/public/MMA/Gov/bylaws.pdf.

If you plan to be at the MMA Annual Convention and would like to have a Voting Delegate represent your municipality, please complete the MMA Voting Delegate Credential Form and return to our office by <u>Tuesday</u>, <u>October 6, 2015</u> or bring it with you to the MMA Annual Business Meeting. We have provided a self-addressed, self-stamped envelope for your convenience.

We look forward to seeing you at this year's MMA Annual Convention. If you have any questions on this information, please contact Theresa Chavarie at 1-800-452-8786 ext. 2211 or in the Augusta area at 623-8428.

## Maine Municipal Association Annual Business Meeting Wednesday, October 7, 2015 1:30 – 2:30 p.m. Augusta Civic Center Level 1 – Cumberland Room

#### **AGENDA**

- Introductions and Welcoming Remarks MMA President Stephan Bunker (Selectperson, Town of Farmington)
- 2. Approval of 2014 MMA Annual Business Meeting Minutes Stephan Bunker
- 3. MMA President's Report Stephan Bunker
- 4. Announcement of Election Results for MMA Executive Committee and Introduction of New Executive Committee Members Stephan Bunker
- 5. Executive Director's Report Stephen Gove, Interim Executive Director
- 6. Other Business (comments from the floor)
- 7. Adjournment

# MAINE MUNICIPAL ASSOCIATION VOTING DELEGATE CREDENTIALS

is her	reby designated as the official Voting Delegate and
(name)	
as the	alternate voting delegate for
(name)	(municipality)
to the Maine Municipal Association Annual	Business Meeting which is scheduled to be held,
Wednesday, October 7, 2015, 1:30 p.m., at the	ne Augusta Civic Center, Augusta, Maine.
The Voting Delegate Credentials may be cast by official designated by a majority of the municipal designated by a majority designated by a majorit	a majority of the municipal officers, or a municipal al officers of each Municipal member.
Date:	Municipality:
Signed by a Municipal Official designated by	a majority of Municipal Officers:
Name:	Position:
Or Signed by a Majority of Municipal Officers	s:

Please return this form no later than <u>Tuesday</u>, <u>October 6</u>, <u>2015</u> or bring it with you to the MMA Annual Business Meeting. If mailing, send to:

MMA Annual Business Meeting Maine Municipal Association 60 Community Drive Augusta, Maine 04330 FAX: 207-626-3358



## TOWN OF KENNEBUNKPORT, MAINE

- INCORPORATED 1653-MAINE'S FINEST RESORT

## **Public Hearing**

# Town of Kennebunkport General Assistance Ordinance

The Town of Kennebunkport Board of Selectmen will conduct a public hearing to adopt the MMA Model Ordinance GA Appendices A to C for the period October 1, 2015—September 30, 2016.

The hearing will be held on September 24, 2015, at 7 p.m., at the Village Fire Station, 32 North Street, Kennebunkport, Maine.

## GENERAL ASSISTANCE ORDINANCE APPENDICES A-D 2015-2016

The Municipality of	adopts the MMA
	pendices (A-C) for the period of Oct. 1
	5. These appendices are filed with the
	uman Services (DHHS) in compliance with
Title 22 M.R.S.A. §4305(4).	
, ,	
Signed the (day) of by the municipal officers:	(month) (year)
(Print Name)	(Signature)

**Appendix A** Effective: 10/01/15-09/30/16

COUNTY	1.4	2		4	
Sagadahoc HMFA: Arrowsic, Bath, Bowdoin, Bowdoinham, Georgetown, Perkins UT, Phippsburg, Richmond, Topsham, West Bath, Woolwich	762	810	960	1,245	1,579
York County HMFA: Acton, Alfred, Arundel, Biddeford, Cornish, Dayton, Kennebunk, Kennebunkport, Lebanon, Limerick, Lyman, Newfield, North Berwick, Ogunquit, Parsonsfield, Saco, Sanford, Shapleigh, Waterboro, Wells	695	796	1,009	1,370	1,418

<sup>\*</sup>Note: Add \$75 for each additional person.

## Non-Metropolitan Areas

#### Persons in Household

CEUSIA	AT THE PERSON OF	2	1		j _ 5*⊥.
Aroostook County	603	620	747	946	1,036
Franklin County	630	658	780	971	1,382
Hancock County	647	733	933	1,228	1,246
Kennebec County	570	659	843	1,057	1,126
Knox County	736	741	913	1,170	1,298
Lincoln County	666	739	932	1,161	1,245
Oxford County	567	618	758	1,023	1,324
Piscataquis County	578	659	814	1,033	1,105
Somerset County	659	690	821	1,117	1,121
Waldo County	649	737	873	1,189	1,265
Washington County	572	629	749	955	1,158

<sup>\*</sup> Please Note: Add \$75 for each additional person.

Effective: 10/01/15 to 09/30/16

## **Food Maximums**

Please Note: The maximum amounts allowed for food are established in accordance with the U.S.D.A. Thrifty Food Plan. As of October 1, 2015, those amounts are:

Number in Household	Weekly Maximum	Monthly Maximum
1	45.12	194
2	83.02	357
3	118.84	511
4	150.93	649
5	179.30	771
6	215.12	925
7	237.67	1,022
8	271.86	1,169

Note: For each additional person add \$146 per month.

## GA MAXIMUMS SUMMARY SHEET

Note: The overall maximums found in Appendices A, B, C, D, E, and F are effective from October 1, 2015 to September 30, 2016.

## **APPENDIX A - OVERALL MAXIMUMS**

<u>County</u>			Persons in I	Iousehold	<u></u>	
	1 695	2 796	3 1,009	4	5 1,418	6

NOTE: For each additional person add \$75 per month.

(The applicable figures from Appendix A, once adopted, should be inserted here.)

## **APPENDIX B - FOOD MAXIMUMS**

Number in Household	Weekly Maximum	Monthly Maximum
1	45.12	194
2	83.02	357
3	118.84	511
4	150.93	649
5	179.30	771
6	215.12	925
7	237.67	1,022
8	271.86	1,169
NOTE: For each additional person	on add \$146 per month.	_,,

## **APPENDIX C - HOUSING MAXIMUMS**

	<u>Unheated</u>		<u>Unheated</u> <u>Heated</u>	
Number of Bedrooms	Weekly	Monthly	Weekly	Monthly
0	126	541	148	637
1	139	597	·	726
2	178	767	169	
3	251	1,079	216	927
4	251	1,079	2 4 7 3 0 4	1,275
(The applical	ole figures from App	oendix C, once adopt	ed, should be insert	ted here.)

#### APPENDIX D - UTILITIES

#### **ELECTRIC**

**NOTE:** For an electrically heated dwelling also see "Heating Fuel" maximums below. But remember, an applicant is *not automatically* entitled to the "maximums" established—applicants must demonstrate need.

1) Electricity Maximums for Households <u>Without</u> Electric Hot Water: The maximum amounts allowed for utilities, for lights, cooking and other electric uses excluding electric hot water and heat:

Number in Household	Weekly	Monthly
1	\$14.00	\$60.00
2	\$15.70	\$67.50
3	\$17.45	\$75.00
4	\$19.70	\$86.00
5	\$23.10	\$99.00
6	\$25.00	\$107.00
NOTE: For each additional person	add \$7.50 per month.	·

2) Electricity Maximums for Households <u>With</u> Electrically Heated Hot Water: The maximum amounts allowed for utilities, hot water, for lights, cooking and other electric uses excluding heat:

Number in Household	Weekly	Monthly
1 2 3 4	\$19.10 \$ <del>23.75</del> / 9.70 \$27.70 \$32.25	\$86.00 \$ <del>102.0</del> 0 86.00 \$119.00 \$139.00
5 6 NOTE: For each additional person	\$37.30 \$41.00 add \$10.00 per month.	\$160.00 \$176.00

**NOTE:** For electrically heated households, the maximum amount allowed for electrical utilities per month shall be the sum of the appropriate maximum amount under this subsection and the appropriate maximum for heating fuel as provided below.

## **APPENDIX E - HEATING FUEL**

<u>Month</u>	Gallons	Month	Gallons
September October November December	50 100 200 200	January February March April	225 225 125 125
		May	50

**NOTE:** When the dwelling unit is heated electrically, the maximum amount allowed for heating purposes will be calculated by multiplying the number of gallons of fuel allowed for that month by the current price per gallon. When fuels such as wood, coal and/or natural gas are used for heating purposes, they will be budgeted at actual rates, if they are reasonable. No eligible applicant shall be considered to need more than 7 tons of coal per year, 8 cords of wood per year, 126,000 cubic feet of natural gas per year, or 1000 gallons of propane.

## **APPENDIX F - PERSONAL CARE & HOUSEHOLD SUPPLIES**

Number in Household	Weekly Amount	Monthly Amount
1-2	\$10.50	\$45.00
3-4	\$11.60	\$50.00
5-6	\$12.80	\$55.00
7-8	\$14.00	\$60.00
NOTE: For each additional perso	n add \$1.25 per week or \$5.00	per month.

## SUPPLEMENT FOR HOUSEHOLDS WITH CHILDREN UNDER 5

When an applicant can verify expenditures for the following items, a special supplement will be budgeted as necessary for households with children under 5 years of age for items such as cloth or disposable diapers, laundry powder, oil, shampoo, and ointment up to the following amounts:

Number of Children	Weekly Amount	Monthly Amount
1	\$12.80	\$55.00
2	\$17.40	\$75.00
3	\$23.30	\$100.00
4	\$27.90	\$120.00

Appendix C Effective: 10/01/15-09/30/16

## Metropolitan FMR Areas

Portland HMFA	PART SAME BARRET	Tulbonted	TT.	4 3
Bedrooms	Weekly	Unheated Monthley		ated
0	148	Monthly	Weekly	Monthly
1	CALL CONTROL OF CONTROL OF CONTROL	636	172	740
2	176	757	206	886
3	218	939	256	1,099
	296	1,272	341	1,468
4	301	1,293	356	1,531
York/Kittery/S. Berwick			N	
<u>HMFA</u>	τ	<b>Inheated</b>	Hea	ited
Bedrooms	Weekly	Monthly	Weekly	Monthly
0	186	798	210	902
1	186	798	210	902
2	233	1,003	270	1,163
3	324	1,393	370	1,589
4	345	1,485	401	1,723
	The state of the s	1,105	401	1,725
Cumberland County HMFA		Inheated	Hea	ted
Bedrooms	Weekly	Monthly	Weekly	Monthly
0	111	471	134	575
1	133	574	163	703
2	182	783	219	943
3	273	1,175	319	1,371
4	325	1,399	381	1,637
Sagadahoc County HMFA	Walter Committee of	Inheated		4 7
Bedrooms	Weekly	at the same of the control of the co	Hea Hea	
0	138	Monthly	Weekly	Monthly
1		603	163	702
2	142	611	172	740
3	167	718	204	878
	222	954	267	1,150
4	286	1,231	342	1,469
York County HMFA	Territoria V	nheated	Hea	ted
Bedrooms	Weekly	Monthly	Weekly	Monthly
0	126	541	148	637
1	139	597	169	
$\bar{2}$	178	767		726
3	251		216	927
4		1,079	297	1,275
T	251	1,079	304	1,308